IMF – Singapore Regional Training Institute (STI)

Seminar on Design, Sequencing, and Implementation of Public Finance Management Reforms

July 9 – 13, 2012

Reading List

Sequencing

Schick, A., 1998, Why Most Developing Countries Should Not Try New Zealand Reforms, World Bank Research Observer, Vol. 13, No. 1 (February), pp.123–131 (Washington: World Bank)

Allen, Richard, 2009, "The Challenge of Reforming Budgetary Institutions in Developing Countries," IMF Working paper 09/96 (Washington: International Monetary Fund).

Diamond, Jack, May 2012, Guidance Note on Sequencing PFM Reform.

Diamond, Jack, June 2012, Guidance for Sequencing PFM Reform.

PEFA

PEFA Secretariat World Bank, 2005, *PEFA Performance Management Framework*, pp. 1–11.

Tomasi, Daniel, May 22, 2012, *The Core PFM Functions and PEFA Performance Indicators*, Draft version 6.

Change Management

Diamond, Jack, 2006, *Managing the Reform Process*, Chapter VIII, IMF Occasional Paper No. 245 (Washington: International Monetary Fund).

Fernandez, Sergio and Rainey, Hal G., 2006, *Managing Successful Organizational Change in the Public Sector: An Agenda for Research and Practice,* Journal of Public Administration Review, Vol. 66, No. 2 (March/April).

Medium-Term Budgeting

Schiavo-Campo, Salvatore, 2008*, Of Mountains and Molehills: "The" Medium-Term Expenditure Framework."*

Castro, Ilona and Dorotinsky, Bill*,* 2008, *Medium-Term Expenditure Frameworks – Demystifying and Unbundling the Concept*.

OPM Review, 2000, *Medium Term Expenditure Frameworks – Panacea or Dangerous Distraction?*, May.

Schiavo Campo, Salvatore and Tomasi, Daniel, 1999, *Multi-year Expenditure Programming Approaches*, Managing Government Expenditure, Chapter 13 (Manila: Asian Development Bank).

Program and Performance Budgeting

Schick, Allen, 1966, *The Road to PPB: the Stages of Budget Reform*, Public Administration Review*, Vo. 16, No.4,* December, pp. 234-257.

Robinson, Marc and van Eden, Holger, 2007, *The Program Classification of Expenditure*, in Performance Budgeting, ed. by Marc Robinson (New York: Palgrave Macmillan).

Curristine, Teresa and Kim, Sang-In, 2005, *Using Performance Information for Managing and Budgeting: Challenges, Lessons and Opportunities*, (Paris: Organisation for Economic Co-operation and Development).