



# PACIFIC FINANCIAL TECHNICAL ASSISTANCE CENTRE

Newsletter: March 2026

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## PFTAC DONORS



## PFTAC MEMBER COUNTRIES



Cook Islands



Fiji



Kiribati



Marshall Islands



FSM



Nauru



Niue



Palau



Guinea



Samoa



Solomon Islands



Timor-Leste



Tokelau



Tonga



Tuvalu



Vanuatu

# HIGHLIGHTS: Strengthening the PFTAC – Singapore Partnership

PFTAC continues to expand its partnership to increase and improve support to Pacific Island Countries (PICs), in particular through training and technical assistance on macroeconomic modeling and forecasting, and debt management. The IMF-Singapore Regional Training Institute (STI) is joining forces with PFTAC to significantly increase the number of officials from PICs participating in these activities. Japan is a key partner of both PFTAC and STI, while Singapore is a partner in STI and has expressed strong interests in potentially supporting PICs through its existing Capacity Development programs in the Asia-Pacific region.



Against this backdrop, the PFTAC and STI Directors met separately with senior representatives from Singapore's Ministry of Foreign Affairs and with the Japanese Ambassador to Singapore, to discuss how greater synergies between PFTAC and STI are already benefiting PICs - and how this collaboration can be further strengthened.



Building on the strong collaboration between PFTAC and STI, discussions focused on the strategic complementarities between regional training and in-country technical assistance. The PFTAC Director presented an overview of PFTAC's delivery model, governance framework, and results-based management approach, underscoring its 30-year track record of supporting macroeconomic stability, fiscal resilience, and institutional strengthening across 16 Pacific Island member countries.

Discussions centered on the potential for expanding Singapore's engagement beyond training delivered through STI to include support for IMF CD efforts, both at the global and regional levels. PFTAC was highlighted as a long-standing multi-donor platform with a strong track record of delivering capacity development through diagnostics, advisory support, peer learning, and policy-focused training.

On the margins of these meetings, the PFTAC Director participated in a Debt Management workshop on Investor Relations co-organized by STI and PFTAC and hosted at STI. He highlighted the importance of robust domestic debt markets, transparency, and effective investor communication in strengthening fiscal independence in PICs. He emphasized that credible issuance calendars, timely debt reporting, and proactive engagement with investors are critical to lowering borrowing costs and deepening market confidence.



The Japanese Ambassador to Singapore delivered opening remarks at the opening of the workshop, reaffirming the importance of the longstanding partnership between Japan and the IMF in advancing regional capacity development in the Pacific.

# FEATURE: Updating the Consumer Price Index in the Pacific

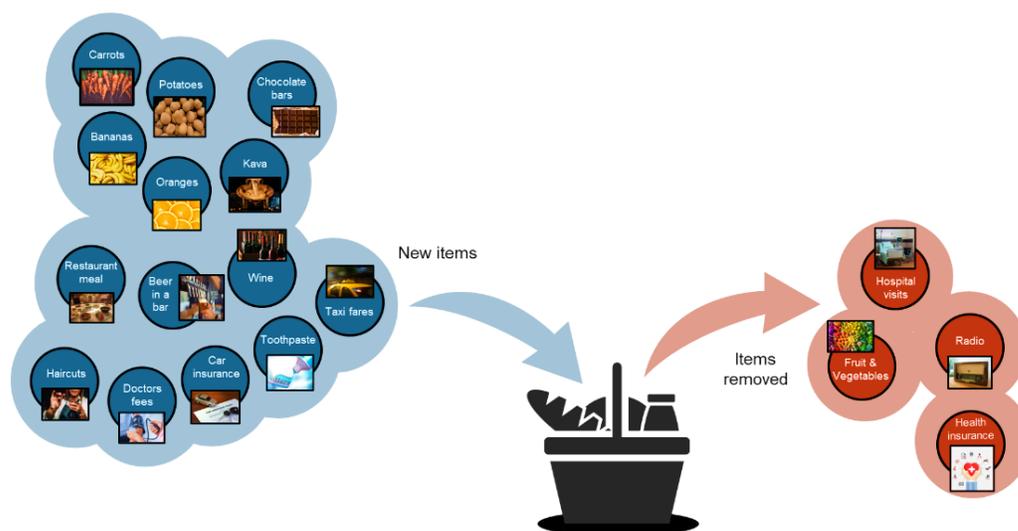
The Consumer Price Index (CPI) is a key economic indicator measuring changes in the average prices of goods and services purchased by households over time. It is widely used to monitor inflation and changes in the cost of living. To remain accurate and relevant the CPI needs to reflect what households are spending their money on today.

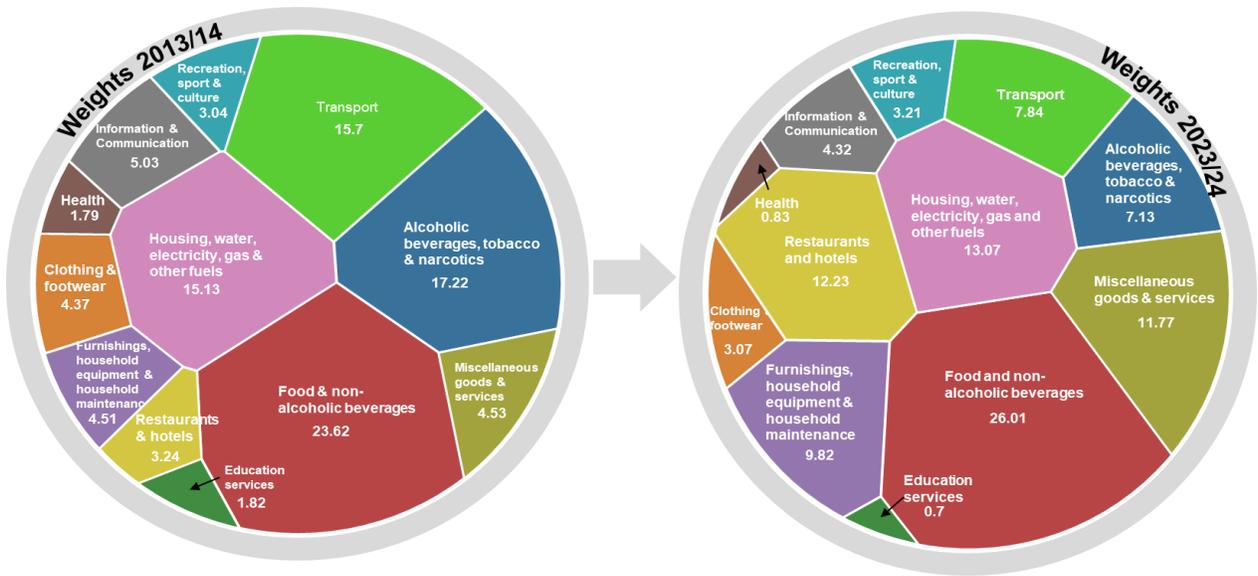
To achieve this, countries update the CPI using data from a Household Income and Expenditure Survey (HIES) which should be undertaken every 3 to 5 years. The HIES provides detailed information on household spending patterns and is used to update both the items included in the CPI basket of goods and services and their respective weights in the CPI calculation.

Regular updates are essential to update the CPI basket and weights because household spending habits evolve over time. Changes in technology, lifestyle, demographics, income levels, and the introduction of new products or services can significantly alter the types and quantities of goods and services that people purchase. If the CPI is not updated to reflect these advances, it may provide a distorted picture of inflation and the cost of living, undermining its usefulness for policymakers, businesses, and the public. Keeping the CPI up to date ensures that it remains relevant and accurately measures price changes affecting households.

In the Pacific region, PFTAC and the Pacific Community (SPC) are working together to support countries as they update their CPIs. PFTAC has already assisted **Marshall Islands**, **Samoa**, and **Palau** to successfully update their CPIs, and is currently supporting **Kiribati**, **Timor-Leste**, and **Fiji**. This joint approach ensures that Pacific Island Countries (PICs) benefit from shared expertise and coordinated technical support.

The diagrams below illustrate how updating CPI after more than five years affects both the composition of the basket and the weights assigned to different goods and services.





The ongoing collaboration between PFTAC and SPC delivers coordinated technical assistance to Pacific Island Countries, strengthening their capacity to update and improve CPI programs effectively.

# CD HIGHLIGHTS BY WORK AREA (NOV - JAN)

## PUBLIC FINANCIAL MANAGEMENT

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**Cook Islands:** The mission reviewed progress since the 2022 Public Investment Management Assessments (PIMA and C-PIMA) and provided advice on strengthening public financial management reforms, highlighting improvements in budget transparency and fiscal strategy. It identified asset management as a key weakness and emphasized the need for a comprehensive policy to guide asset maintenance, custodianship, and depreciation accounting. The mission agreed to provide technical assistance in April 2026 to help update and modernize asset registers, including integrating climate considerations.

**FSM:** The mission met with FSM authorities during the IMF Article IV mission to discuss PFM developments and the need for future support. The Department of Finance and Administration (DOFA) expressed strong interest in PFTAC support for conducting an updated PEFA and improving public and climate investment management, pending coordination with the Department of Transport, Communications and Infrastructure. To address delays, fragmented project management, and lack of standardized procedures, the mission recommended developing standard appraisal methodologies, consolidated investment oversight, and a new PFM reform plan for 2027-2030 focusing on these critical issues.

**Kiribati:** The mission supported the Ministry of Finance and Economic Development (MFED) in strengthening in-year financial reporting, addressing significant data gaps and reliability issues that delayed publication of the FY2025 fiscal report. It identified two main challenges: donor-funded expenditures not recorded in the government's Integrated Financial Management Information System (IFMIS) and delays in posting key transactions, which also impact GDP estimates and fiscal data consistency. The mission proposed a phased approach including standardized reporting schedules, automated data integration within IFMIS, and the development of templates for donor-funded project data, with ongoing support planned to complete these improvements.

**Solomon Islands:** The Ministry of Finance requested support to prepare for the upcoming Public Expenditure & Financial Accountability (PEFA) assessment scheduled for March 2026. The mission held a series of meetings with officials involved in the PEFA Assessment, reviewed government readiness across key PEFA pillars, and provided guidance to the authorities on priority actions while strengthening their understanding of the PEFA process. While past PEFA assessments have led to important reforms, challenges remain in budget and financial management, and continued reforms are essential. A new PEFA and a follow up of strong and credible roadmap could lead to improved access to budget support and strengthened accountability. The mission also renewed discussions on public financial management reforms, climate-PFM, and potential IMF support for a Sovereign Wealth Fund.

**Tonga:** FAD led the mission, with PFTAC support, to support the Ministry of Finance in strengthening their Medium-Term Fiscal Framework (MTFF). The mission recommended a clearer, consistent, and legally supported set of fiscal objectives, with intermediate targets to better guide annual budgets. Furthermore, the mission recommended that Tonga could improve the accuracy of its macro-economic forecasts by regularly comparing forecasts with actuals and clarifying the underlying forecasting assumptions. The mission noted that Tonga's budget process is advanced, and that progress in implementing a rolling medium-term budgeting system should be continued.

## REVENUE ADMINISTRATION

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**Fiji:** The mission reviewed the September 2025 TADAT assessment results, providing targeted recommendations to address weaknesses and exploring future capacity development support. The assessment revealed weaknesses across most areas, with priority given to cleansing the taxpayer register, improving VAT refunds, enhancing compliance risk management, and strengthening governance to build public trust. Practical measures including task forces and risk-based improvement plans were agreed upon, with FRCS requesting further support in compliance, tax gap analysis, debt management, and addressing the shadow economy.

**Palau:** The mission supported Palau's Bureau of Revenue and Taxation (BRT) on advancing tax reform, digitalization, and administrative modernization, in coordination with the Ministry of Finance, consistent with the 2025 IMF Article IV Consultation recommendations. The implementation of the Palau Goods and Services Tax (PGST) and Business Profits Tax (BPT) has modernized the tax system, broadened the tax base, and increased revenue, while relief measures have helped lower-income earners. Progress continues on digitalization initiatives, including procurement of new tax administration software, amendments to the Tax Administration Act, and plans for diagnostic assessments to address administrative gaps and sustain reform momentum.

**Timor-Leste:** The remote mission assisted the Timor-Leste Tax Authority (TLTA) in developing a Compliance Improvement Strategy (CIS) for VAT taxpayers, focusing on data needs, taxpayer segmentation, and targeted compliance interventions. Despite data quality challenges, progress was made with two teams established to cleanse records and develop compliance-trend templates, while guidance was provided on risk management and practical treatments to improve taxpayer behavior. Targeted training on compliance concepts was delivered to build capacity.

**Tonga:** The mission worked with Tonga's Ministry of Revenue and Customs (MoRC) to assess compliance in the Retail & Sales, Construction, and Whale Watching sectors, issuing 60 letters to address sales variance in the Retail sector. The Construction sector risk assessment was delayed due to late data. The Whale Watching sector report will be completed soon. Data integrity issues were identified across all sectors that require further attention. Limited staffing and data quality challenges affect MoRC's risk management effectiveness with recommendations made to improve data accuracy and strengthen collaboration.

**Tuvalu:** The mission focused on advancing capacity development activities for Tuvalu's Inland Revenue Department (IRD), including finalizing standard operating procedures (SOPs) for audits and debt management, delivering specialized audit training, and supporting the Net Profit Tax Compliance Improvement Plan (NPT CIP). The IRD has made meaningful strides in building its administrative foundations, and the mission provided targeted support to consolidate and build on this progress.

**Vanuatu:** The mission provided policy, legal, and administrative recommendations to support Vanuatu's introduction of income tax, including revisions to the 2017 draft income tax bill developed with IMF assistance. The proposed system would rely on withholding for most individual incomes and apply low, progressive rates, while businesses would be taxed at a flat rate or a turnover-based fee. Due to current administrative weaknesses, the mission recommended delaying implementation from January 2027 to 2028 to allow time for capacity building, system enhancements, and comprehensive change management.

**Regional:** The remote Design and Monitoring Capability workshop series aim to strengthen tax administrations by developing focused content and piloting new strategies for better risk management and governance. Using VITARA modules, participants gain practical tools and data-driven methods to assess and manage risks, benchmark operations, and monitor progress against international standards. The workshop provides presentation materials, facilitator guides, exercises, and template for immediate application in tax administration.

## MACROECONOMIC PROGRAMMING AND FRAMEWORK

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**Fiji:** The mission delivered customized nowcasting training and TA to two groups at the Reserve Bank of Fiji, combining ICD materials with hands-on applications using Fiji's GDP data. Foundational sessions supported new staff, while advanced working groups refined candidate GDP nowcasting models. The flexible, blended approach helped address capacity constraints and strengthen practical skills. Through small working groups, high-frequency data were systematically organized and tested in EViews, with structured forecast evaluations and robustness checks strengthening candidate models toward operational use.

## Technical Assistance Program with the Bank of Papua New Guinea (BPNG) on Strengthening Forecasting and Policy Analysis Capabilities

The technical assistance mission to Papua New Guinea was the fifth in a series under the Macroeconomic Frameworks TA program with the Bank of Papua New Guinea (BPNG), aimed at strengthening forecasting and policy analysis capabilities. This program is being implemented as part of BPNG's broader efforts to enhance its processes across various central bank functions.

PNG's current IMF-supported program provides access to the Resilience and Sustainability Facility (RSF), the Extended Credit Facility (ECF), and the Extended Fund Facility (EFF). As part of this program, the BPNG Act was amended in late 2024, and BPNG is now implementing these changes. The amendments introduced program-driven reforms to the Board and Monetary Policy Committee (MPC) structures, designed to improve governance and oversight of the monetary policy process. External members appointed to the Board and MPC bring extensive experience from central banks and the IMF, which will support the effective implementation of these reforms.

Previous TA missions have successfully assisted BPNG in developing and operationalizing monetary and fiscal projection tools used in MPC meeting preparations, introducing nowcasting techniques, and conducting interagency workshops to improve data sharing in a data-scarce environment.

With support from the ICD TA program through PFTAC and STI, the current mission focused on further modernizing BPNG's macroeconomic framework by:

- Developing sectoral nowcasting tools to address publication lags.
- Enhancing the database for nowcasting and projections.
- Refining GDP decomposition methods.
- Delivering lectures based on ICD's nowcasting and macroeconomic forecasting courses and hands-on practical workshops by using EViews.
- Improving BPNG's external communications.



## FINANCIAL SECTOR SUPERVISION<sup>1</sup>

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**Kiribati:** The mission delivered targeted training to Kiribati Financial Supervisory Authority (KFSA) staff on the Basel Core Principles for Effective Banking Supervision, strengthening their understanding of key supervisory foundations, including legal protections, licensing, and supervisory techniques. It enabled staff to clearly identify critical gaps and challenges within the existing legal, regulatory, and supervisory frameworks. This provides a strong foundation for KFSA to advance a realistic reform agenda and progressively strengthen its supervisory framework.

**Palau:** The mission provided training to the Financial Institutions Commission of the Republic of Palau (ROPFIC) on the Basel Core Principles, focusing on developing regulatory and supervisory frameworks suited to the local banking sector. The ROPFIC team engaged in detailed sessions, aligning the principles with local laws and industry structure, and recognized the need to update banking regulations for better compliance. As a result, a two-year work plan was agreed upon, aiming to strengthen the regulatory framework and improve supervisory practices.

**Timor-Leste:** The mission supported Banco Central de Timor-Leste (BCTL) in applying a proportional capital adequacy framework by aligning credit risk charges with the Standard Approach to Credit Risk (SACR) and simplifying market and operational risk methods. It was concluded that Basel III in its full form is not suitable for Timor-Leste, with recommendations to focus on SACR implementation, simplified market risk charges, and using the Basel II Basic Indicator Approach. Additionally, strengthening supervisory data requirements and improving regulatory consistency were emphasized to enhance capital adequacy monitoring and reporting.

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<sup>1</sup> Vanuatu: Assessment of the state of prudential guidance mission summary will be produced after consultation with HQ on FSSR mission.

## GOVERNMENT FINANCE STATISTICS

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**Fiji:** The mission supported the Ministry of Finance and Fiji Bureau of Statistics in improving Government Finance Statistics (GFS) and Public Sector Debt Statistics (PSDS) by updating GFS mapping, integrating data from the new Financial Management Information System (FMIS), and compiling data for FY 2024. The mission simplified data compilation processes, completed a one-time data merge for calendar year reporting from the old and new FMIS, identified errors in extrabudgetary unit files, and recommended a comprehensive review. Additionally, three days of training were provided to staff on GFS concepts, institutional sectorization, and transaction classification to strengthen capacity and improve data accuracy.

**Kiribati:** The mission strengthened the Kiribati National Statistics Office's capacity to compile and disseminate high-quality GFS and Public Sector Debt Statistics by reviewing 2024 data, updating the chart of accounts, and advancing the use of the IFMIS. Key achievements included correcting data misclassifications, improving data reconciliation with budgetary reports, and developing a GFS time series to enhance fiscal transparency and policy planning. Recommendations include implementing system enhancements and preparing for regular high-frequency GFS reporting from 2027.

**Vanuatu:** The mission made significant progress in improving fiscal statistics by introducing a streamlined process for producing GFS for the budgetary central government, reducing compilation time and enhancing reporting sustainability under the 2014 GFS Manual framework. It also strengthened institutional coordination by establishing terms of reference for a new inter-agency GFS Technical Working Group to improve data sharing, methodological consistency, and address coverage gaps. Despite challenges, the mission set a clear reform path and aligned ongoing FMIS reforms to support better fiscal transparency and reporting.

## REAL SECTOR STATISTICS

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### REAL SECTOR STATISTICS

**Fiji:** The mission met with the Fiji Bureau of Statistics (FBOS) to discuss data needs for developing Quarterly National Accounts (QNA) and emphasized the importance of using Value Added Tax (VAT) data, ideally at the Tax Identification Number level, for more detailed analysis. The mission also addressed the necessity of rebasing national accounts with Supply and Use Tables (SUT) and stressed that FBOS must develop a workplan covering both QNA development and rebasing. FBOS has started amending data-sharing agreements with the Fiji Revenue and Customs Service.

**FSM:** The mission collaborated with the Customs and Tax Authority (CTA) to develop a process for anonymizing the tax database, enabling timely provision of Business Gross Revenue Tax (BGRT) data to the Statistics Division in compliance with FSM tax code. The CTA agreed to provide anonymized data for 2022-24 to Statistics Division for use in the 2024 GDP estimates. The process removes business names and identifies data confidentially using dummy IDs, while ensuring data privacy by modifying information for small industry groups.

**Niue:** The mission, supported by the Niue Statistics Office and Ministry of Finance, successfully updated the national accounts and external sector statistics (ESS) for the 2024/25 June year. The national accounts, updated using a new methodology, shows growth in Niue's economy, while the ESS incorporated new migration and aid flow data. Additionally, training was provided to NSO and Treasury officials on using these updated figures for government budget growth projections.

**Palau:** The follow-up mission supported the Palau Office of Planning and Statistics in finalizing the Consumer Price Index (CPI) update, targeting publication in April 2026. The mission provided training on item descriptions, CPI compilation, and developed a new Excel workbook to link the current and updated CPI series. Price collection for the updated CPI was largely completed during the mission, and the action plan was reviewed and confirmed to meet the April 2026 publication deadline.

**Samoa:** The mission updated Samoa's CPI weights using data from the 2023 Household Income and Expenditure Survey to replace the outdated 2013 weights. The mission worked with CPI staff to correct errors and finalize practical baskets for each region and the national level, considering staff capacity and resources. The Samoa Bureau of Statistics needs to upgrade its index calculation system and will require additional technical assistance to implement the new methodologies.

**Solomon Islands:** The Solomon Islands National Statistics Office (SINSO) released the 2024 GDP estimates in October 2025, alongside revised figures for 2021-2023. This mission documented the methods for compiling GDP estimates by production and expenditure in current and constant prices,

addressing challenges caused by staff turnover. The mission also trained a new staff member to ensure continuity and understanding of GDP compilation methods.

## **EXTERNAL SECTOR STATISTICS**

**Vanuatu:** The mission identified quality control issues in the Reserve Bank of Vanuatu's external sector statistics compilation, which led to a suspension of comprehensive balance of payments (BOP) publications. To address this, the mission helped develop automated compilation files, improve data validation, and recommended securing new granular data sources from multiple agencies to enhance accuracy. The mission also supported upgrading the remittance framework, simplifying the BOP business survey, and suggested new data-sharing agreements to expand BOP coverage and resume publication soon.

# REGIONAL WORKSHOPS

The PFTAC sub-regional workshop on **Debt Reporting** was held in Suva, Fiji, from January 19–22, 2026. The workshop focused on strengthening practical skills in the use of the Medium-Term Debt Management Strategy (MTDS) template for debt reporting and analysis. Two officials each from Tuvalu, Kiribati, and Nauru participated, alongside newly appointed staff from Tonga and Samoa requiring hands-on training. The program also featured a session on debt transparency delivered by UNDP and a session on debt statistics led by PFTAC’s GFS Advisor.



Through a blend of expert presentations, guided Excel-based exercises, and country teamwork, participants enhanced their capacity to calculate cost and risk indicators, compile debt statistics, and apply the MTDS template for structured debt analysis. The workshop promoted standardized reporting practices to improve transparency, consistency, and comparability across countries. Each country team produced and presented a draft debt report, demonstrating strengthened analytical and data management skills. The interactive format encouraged peer learning, knowledge exchange, and regional collaboration, helping to reinforce best practices in debt reporting and support more informed debt management decisions.



PFTAC organized a five-day workshop from January 26-30, 2026, to support Pacific Island Countries (PICs) in strengthening **Climate Public Financial Management (PFM)**. The workshop combined presentations on Climate PFM practices with hands-on exercises and experience-sharing tailored to

the unique circumstances and capacity constraints of the Pacific region. Key topics included climate-sensitive investment planning, budgeting for climate programs, execution and reporting of climate finance, and developing climate-informed accountability mechanisms.

With 23 participants from 13 PICs ( all countries except Fiji, Timor Leste and Tonga), mostly senior officials from Finance and Planning ministries, the workshop was highly interactive, featuring lectures, working groups, and country presentations. Participants rated the workshop 4.5 out of 5, highlighting strong engagement and interaction. However, some noted challenges related to the novelty of Climate PFM in the region and limited examples of best practices adapted to PIC contexts.

The workshop concluded with participants developing action plans to apply their learning and identified areas needing further PFTAC support. This initiative reflects ongoing efforts to embed climate considerations in public financial systems, critical for addressing the significant climate vulnerabilities faced by Pacific Island nations.

## OUTREACH

A joint IMF–PFTAC–STI course on ***Debt Management, Debt Reporting, and Investor Relations*** was delivered at the Singapore Regional Training Institute from December 1–5, 2025. The workshop brought together 30 officials from 13 countries across Asia and the Pacific, including four Pacific Island countries, reflecting the strong regional demand for practical capacity development in public debt management. PFTAC’s Debt Management Advisor, Juan Carlos



Vilanova, co-presented and facilitated the course alongside IMF and STI colleagues, underscoring the collaboration between PFTAC and STI. This partnership continues to leverage STI’s regional training platform and PFTAC’s hands-on technical expertise to deliver high-impact, tailored learning for member countries.

Over five days, participants engaged in lectures and practical exercises focused on strengthening debt transparency and investor communication, drawing on the revised Guidelines for Public Debt Management and international good practices. Hands-on sessions covered cost–risk analysis, preparation of quarterly debt bulletins, development of investor presentations, and mock investor meetings. Despite varied prior exposure to investor relations, all groups delivered strong presentations demonstrating effective teamwork and application of new skills. The course received an outstanding weighted average score of 4.9 out of 5, reflecting its high relevance, design and delivery.

## STAFF UPDATE



**Vincent de Paul Koukpaizan** is a Senior Economist in the Revenue Administration Division of the Fiscal Affairs Department at the International Monetary Fund (IMF). On December 1, 2025, Vincent joined PFTAC as a Revenue Advisor, bringing over three decades of expertise in revenue administration. Throughout his career at the IMF, Vincent has assisted countries in advancing revenue administration reforms and building sustainable systems across diverse regions. He previously served as a resident advisor in tax and revenue administration at the Regional Technical Assistance Centers for West Africa and Central Africa, where he provided strategic guidance and hands-on support to governments. Before joining the IMF, Vincent held several senior leadership positions, including Director of the Large Taxpayer Office at the General Directorate of Taxes in Benin. He holds an MBA in Taxation from San José State University, California, and a Tax Administrator diploma from the École Nationale d'Administration in Benin.

# SUMMARY OF PFTAC ACTIVITIES

**FY 2026 Q3 Execution.** During the third quarter (November 2025 – January 2026), 27 technical assistance activities (TA) and 5 regional events were delivered over 449 TA days. A total of 13 countries benefited from capacity development support during Q3. Kiribati, Tonga, and Palau were the top three beneficiaries. In Kiribati, support focused on strengthening fiscal reporting and statistics, including government finance statistics compilation and improvements to in-year reporting, alongside training on financial supervision frameworks. In Tonga, assistance focused on strengthening audit capability, complemented by HQ-led work on the medium-term fiscal framework. In Palau, support advanced the medium-term revenue strategy, improvements to the consumer price index, and training to strengthen financial sector supervisory frameworks.

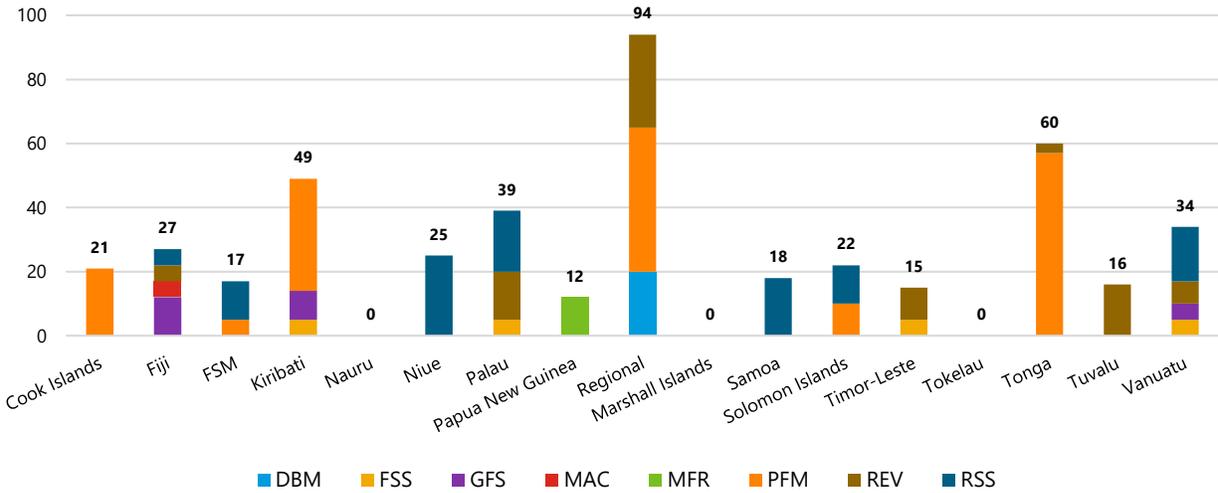
Capacity development delivery in Q3 was concentrated in Public Financial Management, Real Sector Statistics, and Revenue Administration, accounting for 82 percent of total TA days. The remaining delivery was distributed across Government Finance Statistics, Debt Management, Financial Sector Supervision, and Macroeconomic Frameworks, which together accounted for the remaining share of TA days.

**Workshops and Regional Activities.** Regional capacity development was strengthened through a series of workshops focused on debt management and climate-responsive public financial management. A PFTAC sub-regional workshop on *Debt Reporting and the Medium-Term Debt Management Strategy* (MTDS) in Suva strengthened practical skills in debt analysis and reporting for officials from Tuvalu, Kiribati, Nauru, Tonga, and Samoa, while a *joint IMF–PFTAC–STI course* in Singapore brought together 30 officials from 13 countries to deepen capacity in debt transparency, investor relations, and cost–risk analysis. In addition, a regional *Climate PFM* workshop in January 2026 convened 23 officials from 13 Pacific Island countries to advance climate-informed budgeting, investment planning, and accountability practices.

Two regional events on *Building Design and Monitoring Capability* were delivered to strengthen tax administrations' risk management and governance practices. Through a webinar and a follow-up workshop to develop training content, participants used VITARA modules to learn practical, data-driven approaches for assessing risks, benchmarking operations, and monitoring performance. Participants were also provided with tools and templates to support the application of these methods within their administrations

**FY 2026 Cumulative and Year-end Projected Outturn.** PFTAC is on track to deliver a 93 percent outturn for FY2026 - a strong result reflecting sustained delivery momentum across its program. At the end of the third quarter, the execution rate stood at 58 percent, with 1,422 technical assistance days delivered against the mid-year adjusted workplan of 2,442 days (102 of 161 missions). The remaining 7 percent largely reflects a small number of missions deferred to early FY 2027 due to scheduling constraints and country authorities' availability and does not signal any reduction in demand or programmatic capacity.

**449 MISSION DAYS DELIVERED IN FY26/Q3 - BY COUNTRY**

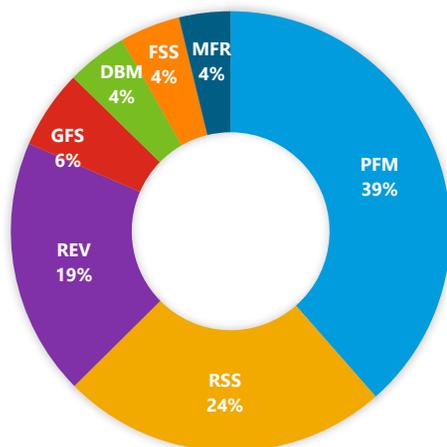


# ANNEX

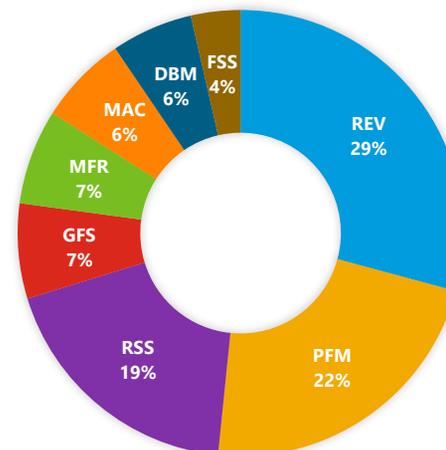
## PROGRAM OUTTURN UPDATE

PROGRAM	Q3 OUTTURN (NOV-JAN)				OUTTURN AS AT Q3 (JAN)				OUTTURN AS AT Q3 (JAN) - PERCENT			
	LTX	STX	Total	Missions	LTX	STX	Total	Missions	LTX	STX	Total	Missions
<b>PUBLIC FINANCIAL MANAGEMENT</b>	79	94	173	6	145	174	319	12	55%	50%	52%	60%
<b>FINANCIAL SECTOR SUPERVISION</b>	20	0	20	4	40	11	51	7	43%	10%	26%	41%
<b>GOVERNMENT FINANCE STATISTICS</b>	17	9	26	3	66	32	98	10	75%	100%	82%	77%
<b>REAL SECTOR STATISTICS</b>	17	91	108	7	48	217	265	19	62%	76%	73%	73%
<b>REVENUE ADMINISTRATION</b>	20	65	85	8	116	299	415	31	67%	63%	64%	65%
<b>MACROECONOMIC PROGRAMMING AND ANALYSIS</b>	0	0	0	0	68	24	92	6	61%	100%	68%	67%
<b>MACROECONOMIC FRAMEWORKS</b>	17	0	17	2	98	0	98	8	65%	-	65%	62%
<b>DEBT MANAGEMENT</b>	20	0	20	2	53	31	84	9	71%	22%	39%	60%
<b>TOTAL</b>	<b>190</b>	<b>259</b>	<b>449</b>	<b>32</b>	<b>634</b>	<b>788</b>	<b>1422</b>	<b>102</b>	<b>61%</b>	<b>56%</b>	<b>58%</b>	<b>63%</b>

**FY26/ Q3: NOV 2025 - JAN 2026**  
449 MISSION DAYS BY PROGRAM



**FY26/ Q1-Q3: MAY 2025 - JAN 2026**  
1422 MISSION DAYS BY PROGRAM



## FY2026 Q4: PLAN (FEB - APR)

### FEBRUARY

Country	Program	Description	Advisor/s	Dates
Niue	PFM	Provide PFM Support – Assess current PFM practices and processes	LTX - Owen STX - Kauffmann	Feb 16 - 20
Palau	Revenue	Strengthen organizational structure - develop new organization position descriptions	STX - Williams	Feb 16 - 20
	Revenue	Upskilling Design and Monitoring Capability	STX - Vivian	Feb 16 - 20
PNG	MFR	Macroeconomic Frameworks	LTX - Karapetyan	Feb 2 - 11
	Macro/ MFR	Macroeconomic Modeling	LTX - Beaumont LTX - Karapetyan LTX - Claus	Feb 12 - 20
	PFM	Conduct Public Investment Management Assessment (PIMA)	LTX - O'Grady HQ - Welham STX - Seeds STX - Le Manchec STX - Koh	Feb 2 - 13
	PFM	Develop Climate PIM Guidelines	LTX - Tandberg STX - Javed STX - Seeds	Feb 14 - 24
Regional	Revenue	Regional Workshop - Building Design & Monitoring Capability (North)	LTX - Koukpaizan STX - Vivian STX - Williams HQX - Meshulam	Feb 9 - 13
	Revenue	Webinar – Tax Technical Network	STX - Mitchell	Feb 1 - Mar 6 (5 days)

Samoa	PFM	Extending the use of fiscal risk tools	STX - Crooke	Feb 2 - 13
	Revenue	Review of Tax Audit Progress	STX - Andrews	Feb 23 - Mar 6
Solomon Islands	MFR	Macroeconomic Frameworks	LTX - Karapetyan	Feb 23 - 27
Tonga	DBM	Local currency bond market development Diagnostic Mission	LTX - Vilanova STX - Katz STX - Northfield Jr.	Feb 9 - 20
	FSS	Review of Prudential Standards for Banks- Audit Arrangements and Fit and Proper Policies	LTX - Arango	Feb 4 - 13
	Revenue	Strengthen Audit Capability (4)	STX - Velji	Feb 16 - 25

## MARCH

Country	Program	Description	Advisor/s	Dates
Fiji	Revenue	Review Business Continuity Planning (hybrid)	LTX - Koukpaizan STX - Shrosbree	Mar 16 - 27
FSM	FSS	Training in Financial Risk Analysis of Banks	LTX - Arango	Mar 16 - 20
	GFS	Compilation of GFS for GG operations - Continued development of GFS outputs	LTX - McDonagh	Mar 2 - 13
Kiribati	DBM	Develop and implement debt management organizational structure (remote)	STX - TBC	Mar 16 - 20
Palau	GFS	Compilation of GFS for GG operations	LTX - McDonagh	Mar 23 - 27
PNG	PFM	Chart of Accounts Review	LTX - O'Grady	Mar 16 - 20
			STX - Cooper	Mar 9 - 20
Regional	Macro	OT26.02 - Macroeconomics of Climate Course	LTX - Beaumont LTX - Gruber HQX - Nguyen	Mar 2 - 13
	MFR/ Macro	OT26.03 - Cohort Training in Forecasting and Nowcasting	LTX - Karapetyan LTX - Beaumont	Mar 16 - 27
	Revenue	Regional Workshop - Building Design & Monitoring Capability	STX - Williams STX - Vivian	Mar 16 - 20
Marshall Islands	FSS	Follow-up on Implementation of Prudential Standards on Banking	LTX - Arango	Mar 30 - Apr 3
Samoa	RSS	2023 SUT and Rebasing GDP (remote)	STX - Abbasi	Mar 2 - 13

Solomon Islands	DBM	Medium-Term Debt Management Strategy Development and Implementation	LTX - Vilanova	Mar 9 - 13
	PFM	Conduct a PEFA Assessment	LTX - Tandberg LTX - Owen LTX - O'Grady STX - Bowen STX - Kauffmann STX - Brown	Mar 23 - Apr 1
	RSS	Compilation of Annual National Accounts (ANA)	LTX - Grcman	Mar 9 - 13
Tonga	DBM	Development of Procedures for Issuing Government Domestic Securities (remote)	STX – Robinson	Mar 2 – 11 (8 days)
Tuvalu	RSS	National Accounts - Convert to Fiscal Year	LTX - Grcman STX - Andrews	Mar 2 - 13 Mar 3 - 4
Vanuatu	FSS	Development of prudential guidelines, specifically capital adequacy requirements	LTX - Arango STX - TBC	Mar 16 - 27

## APRIL

Country	Program	Description	Advisor/s	Dates
Cook Islands	PFM	Strengthen Asset Register and Accounting Treatment	LTX - Owen LTX - Tandberg STX - Du Preez	Apr 20 - 23 Apr 13 - 23
Fiji	Macro	Macro-Fiscal Modeling	LTX - Beaumont	Apr 13 - 17
	RSS	Updating Consumer Price Index	STX - Jenkins	Apr 13 - 24
Kiribati	FSS	Developing Regulatory and Supervisory Frameworks	LTX - Arango	Apr 26 - 30
	PFM	Strengthen Internal Audit Function	STX - Prcevich	Apr 10 - 24
Marshall Islands	GFS	Expanding coverage to general government operations - Establish high-frequency compilation of aggregate data	LTX - McDonagh	Apr 20 - 24
Nauru	Revenue	Develop Compliance Improvement Strategy (CIS) for SME	STX - Ledua	Apr 13 - 17
PNG	DBM	Investor Relations	LTX - Vilanova STX - Perez	Apr 6 - 17
Regional	Revenue	Regional Workshop - TADAT Field Guide 2025 Awareness Training (Led by PITAA)	LTX - McAlister LTX - Koukpaizan	Apr 20 - 24
Samoa	PFM	Chart of Accounts	LTX - O'Grady STX - Higgins	Apr 9 - 21
Timor-Leste	RSS	Mapping and simplifying the GDP compilation system	LTX - Grcman	Apr 13 - 23
	RSS	Assessing Consumer Price Index (CPI)	STX - Kelly	Apr 13 - 23

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Tonga	MFR	Macroeconomic Frameworks	LTX - Karapetyan	Apr 27 - May 8
Vanuatu	FSS	Risk-Based supervision implementation and Asset Quality Review	LTX - Arango	Apr 6 - 10

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## FY2026 Q3: OUTTURN (NOV - JAN)

### NOVEMBER

Country	Program	Description	Advisor/s	Dates
Cook Islands	PFM	PIMA/ C-PIMA Follow-up	LTX - Owen LTX - Tandberg STX - Du Preez	Nov 24 - 28
Kiribati	FSS	Training - Fundamentals of Financial Supervision (Roadmap for establishing regulatory and supervisory frameworks) (remote)	LTX - Arango	Nov 3 – 7 (5 days)
Niue	RSS	Update GDP	STX - Freeman	Nov 18 - Dec 1
Palau	FSS	Training - Fundamentals of Supervision (build operational and effective supervisory and regulatory frameworks)	LTX - Arango	Nov 17 - 21
	Revenue	Medium Term Revenue Strategy (MTRS) and Progress Review and Participation in Article IV surveillance mission	LTX - McAlister	Nov 2 - 22
	RSS	Updating Consumer Price Index	STX - Baran	Nov 3 - 14
Regional	Revenue	Develop Workshop Content - Building Design and Monitoring Capability (remote)	STX - Vivian	Nov 3 - Jan 30 (19 days)
	Revenue	Webinar - Building Design & Monitoring Capability (remote)	STX - Williams	Nov 17 - Jan 28 (10 days)
Samoa	RSS	Updating Consumer Price Index	HQX - Graf	Nov 10 - 21
Solomon Islands	PFM	Readiness Assessment in lead up to full PEFA Assessment	LTX - Owen LTX - Tandberg	Nov 10 - 14
	RSS	Update GDP	LTX - Grcman	Nov 10 - 21

Timor-Leste	Revenue	Strengthen Compliance of VAT Taxpayers (remote)	STX - Shrosbree	Nov 24 - Dec 15 (10 days)
Tonga	Revenue	Strengthen Audit Capability (3) (remote)	STX - Velji	Nov 20 - Dec 12 (3 days)
Tuvalu	Revenue	Compliance Improvement Planning and Management	STX - Mitchell	Nov 24 - Dec 5
Vanuatu	GFS	Compilation of GFS for GG operations - Focus on balance sheet data	LTX - McDonagh	Nov 24 - 28

## DECEMBER

Country	Program	Description	Advisor/s	Dates
Fiji	GFS	Compilation of GFS for GG operations - Working towards consolidated general government compilation	LTX - McDonagh	Dec 1 - 12
	Revenue	TADAT Follow-up and CD Planning	LTX - Koukpaizan	Dec 1 - 5
FSM	RSS	Anonymize BGRT Data	STX - Freeman	Dec 8 - 12
PNG	MFR	Macroeconomic Frameworks	LTX - Karapetyan	Dec 1 - 12
Regional	DBM	Investor Relations Workshop (Led by Singapore Training Institute in Singapore)	LTX - Vilanova HQX - Marie HQX - Ferguson STX - Northfield Jr.	Dec 1 - 5
Timor-Leste	FSS	Implementation of Capital and Liquidity Regulation and Supervision	LTX - Arango	Dec 1 - 5
Tonga	PFM	Strengthen Medium Term Fiscal Framework (MTFF)	LTX - O'Grady LTX - Tandberg STX - Crooke HQX - Queyranne	Dec 3 - 15
Vanuatu	Revenue	Tax Policy Review (remote)	LTX - Koukpaizan	Dec 8 - 16 (7 days)

## JANUARY

Country	Program	Description	Advisor/s	Dates
Fiji	MFR	Macroeconomic Frameworks Training	LTX - Karapetyan	Jan 19 - 23
	RSS	Identify and assess data sources for QNA	LTX - Grcman	Jan 26 - 30
FSM	PFM	Developed medium-term budget framework - Article IV mission	LTX - Tandberg	Jan 15 - 21
Kiribati	GFS	Compilation of GFS for GG operations - Developing balance sheet statistics and expanding coverage to non-financial public corporations	STX - Ten Buuren	Jan 26 - 30
	PFM	Strengthening in-year reporting	LTX - Seeds LTX - O'Grady	Jan 16 - 30
Regional	DBM	Sub-Regional Workshop on MTDS AT and Reporting	LTX - Vilanova	Jan 19 - 22
	PFM	Green PFM Workshop (held in Suva, Fiji)	LTX - Tandberg LTX - Owen STX - Petrie STX - Du Preez	Jan 26 - 30
Vanuatu	FSS	Assessment of the state of prudential guidance (PGs) to prioritize their publication (remote)	LTX - Arango	Jan 12 - 16 (5 days)
	ESS	Balance of Payments/ International Investment Position (BOP/IIP) - Closing data gaps	STX - Angsupalee	Jan 26 - Feb 6

## ACTIVITIES IN PROGRESS

Country	Program	Description	Advisor/s	Dates	Completion Status
Kiribati	Revenue	Support Implementation of Tax reforms and Digitalization	LTX - McAlister	Sep 8 - Apr 30 (10 days)	In-Progress
Kiribati	Revenue	Value Added Tax (VAT), Revenue Administration Act (RAA) and Income Tax Act (ITA) Change Implementation Support (remote)	STX - Goli	Oct 20 - Apr 30 (14 days)	In-Progress
Nauru	Revenue	Support Digitalization – Improve ICT Strategy and System	LTX - McAlister	Jul 7 - Apr 30 (10 days)	In-Progress
Niue	Revenue	Develop Digitalization Roadmap (remote)	LTX - McAlister	Jun 3 - Apr 30 (10 days)	In-Progress
Samoa	FSS	Review of Samoa Financial Institutions Act (remote)	STX - Tutsch	Jul 30 - Apr 30 (7 days)	In-Progress
Samoa	FSS	Review of Draft Insurance Legislation (remote)	STX - van den Broeke	Jul 30 - Apr 30 (7 days)	In-Progress
Tuvalu	Revenue	Digitalization Core Tax admin System (remote)	LTX - McAlister	May 5 - Apr 30 (10 days)	In-Progress
Regional	Revenue	Webinar - Tax Technical Network (3)	STX - Mitchell	Jan 26 - Feb 27 (5 days)	In-Progress

## FY2026 Q3: REGIONAL EVENTS

TA Sector	Description	Location	Advisor	Mission Days	Participants		Dates
					F	M	
<b>Debt Management</b>	Sub-Regional Workshop on MTDS AT and Reporting	Suva, Fiji	LTX - Vilanova	4	2	8	Jan 19 - 22
<b>Public Financial Management</b>	Green PFM Workshop	Suva, Fiji	LTX - Tandberg LTX - Owen STX - Petrie STX - Du Preez	5	15	8	Jan 26 - 30

TA Sector	Description	Location	Attended By:	Mission Days	Month
<b>Debt Management</b>	Investor Relations Workshop (Led by Singapore Training Institute with MCM and PFTAC)	Singapore	LTX - Vilanova HQX - Marie HQX - Ferguson STX - Northfield Jr.	5	Dec 1 - 5

## TA REPORTS TRANSMITTAL STATUS

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
<b>Public Financial Management</b>	Cook Islands	PIMA/ C-PIMA Follow-up	Owen/ Tandberg/ Du Preez	25-Nov	11-Feb-26
	Fiji	Chart of Accounts COGOG Mapping	Seeds	24-Nov	Review Process
	Fiji	Develop PFM Roadmap	Tandberg/ Higgins/ Seeds	25-Oct	Pending Authority Feedback
	FSM	Develop Medium-Term Budget Framework	Tandberg	26-Jan	Not Finalized
	Kiribati	Finalize PFM Act	Sok	25-Feb	Pending Authority Feedback
	Kiribati	Finalize PFM Act	Sok	25-May	Not Finalized
	Kiribati	Strengthening in-year reporting	Seeds/ O'Grady	26-Jan	Not Finalized
	Niue	Finalize PFM Act	Lavea/ Sok	25-Mar	Finalized
	Palau	Strengthening Green PFM Practices	Seeds/ Petrie/ Kauffmann/ Aydin	Mar-Apr 25	In Progress – to be transmitted by HQ
	Papua New Guinea	IPSAS Reporting and Chart of Accounts	O'Grady/ Cooper	25-Oct	19-Feb-26
	Solomon Islands	PEFA Readiness Assessment	Owen/ Tandberg	25-Nov	No TAR – Actions provided in closing meeting
	Tonga	Strengthen Medium Term Fiscal Framework (MTFF)	O'Grady/ Tandberg/ Crooke/ Queyranne	25-Dec	Not Finalized
	Tuvalu	Strengthening Budget Process	O'Grady/ Tandberg	25-Oct	Not Finalized
	Vanuatu	Develop PFM Roadmap	Owen/ Seeds	25-Oct	Pending Authority Feedback
<b>Financial Sector Supervision</b>	Cook Islands	Basel III Standardized Approaches for Measurement of Various Risks	Kumar/ Fiennes	23-Nov	HQ Review
	Cook Islands	Upgrade Capital Adequacy Regulation - Preparation of Quantitative Impact Analysis	Arango	25-Oct	Not Finalized
	Cook Islands	Review of Bank Risk Rating Model and Implementing NSFR	Kumar	Oct-Nov 24	HQ Review
	Fiji	Training - On-site examination of a bank's cyber risk exposure	Wilson	23-Jun	HQ Review
	Fiji	IFRS 17 Training	Chong Tai-Bell	25-Mar	In Progress

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
	Kiribati	Training - Fundamentals of Financial Supervision (Roadmap for establishing regulatory and supervisory frameworks)	Arango	25-Nov	Not Finalized
	Palau	Development of Prudential Standards for Banks	Kumar	23-Jun	In Progress
	Palau	Training - Fundamentals of Supervision (build operational and effective supervisory and regulatory frameworks)	Arango	25-Nov	Not Finalized
	Papua New Guinea	Basel III Approaches and Off-Site Financial Risk Analysis	Kumar/ Fiennes	Sep-Oct 23	HQ Review
	Papua New Guinea	Training – On-site Examination of Cyber Risk Supervision in a Bank	Wilson/ Gaidosch	24-Aug	HQ Review
	Papua New Guinea	Introduction to Pillar 2 and preparing guidelines for banks on ICAAP	Kumar	25-Feb	Pending Authority Feedback
	Samoa	Cyber Security – On-Site Examination	Wilson	23-Mar	HQ Review
	Samoa	Development of a Financial Risk Analysis Framework and Training	Kumar	Mar-Apr 25	HQ Review
	Solomon Islands	Implementation of Pillar 2 of Basel Framework	Kumar	25-May	Not Finalized
	Timor-Leste	Implementation of Capital and Liquidity Regulation and Supervision	Arango	25-Dec	Not Finalized
	Timor-Leste	Diagnostic Mission on Implementation of Basel III Standards and Enhancements to RBS	Kumar/ Fiennes	25-Mar	In Progress
	Tonga	Review of Prudential and Risk Management Standards	Kumar/ De Bie	Aug-Sep 22	In Progress
	Tonga	Training - On-site examination of a bank's cyber risk exposure	Kumar/ Gaidosch	23-Jun	HQ Review
	Tuvalu	Prudential Regulations – Impact Study and Industry Consultation	Kumar	Sep-Oct 22	HQ Review
	Vanuatu	Risk-Based Supervision - Training on Financial Risk Analysis and Review of Bank Risk Model	Kumar	23-Jul	HQ Review
	Vanuatu	Development of Supervisory Manual for Banks	Kumar	25-Mar	Pending Authority Feedback
	Vanuatu	Assessment of the state of prudential guidance (PGs) to prioritize their publication	Arango	26-Jan	No TAR
<b>Debt Management</b>	Palau	Medium-Term Debt Management Strategy Development and Implementation	Horman	25-Oct	Not Finalized
	Samoa	Debt Fundamental Training	Vilanova	25-Oct	Not Finalized
	Solomon Islands	Medium-Term Debt Management Strategy Development and Implementation	Vilanova/ Appleby/ Horman	Aug-Sep 24	In Progress
	Solomon Islands	Local Currency Bond Market Development - Diagnostic	Appleby	25-Aug	Not Finalized

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
	Tuvalu	Medium-Term Debt Management Strategy Development and Implementation	Vilanova	25-Aug	Not Finalized
<b>Macroeconomic Programming</b>	Cook Islands	Macro-Fiscal Modeling	Beaumont/ Nield	Mar-Apr 24	On Hold pending follow-up mission
	Cook Islands	Macro-Fiscal Modeling	Beaumont	25-Sep	On Hold pending follow-up mission
	Palau	Macro-Fiscal Planning	Beaumont	25-Mar	On Hold pending follow-up mission
	Samoa	Macro-Fiscal Modeling	Beaumont/ Nield	Jun-Jul 25	In Progress
	Solomon Islands	Macro-Fiscal Modeling	Beaumont	Oct-Nov 25	Not Finalized
<b>Macroeconomic Frameworks</b>	Fiji	Macroeconomic Frameworks Training	Karapetyan	26-Jan	Not Finalized
	Papua New Guinea	Macroeconomic Frameworks	Karapetyan	25-Dec	Not Finalized
	Samoa	Forecasting and Nowcasting	Nield/ Karapetyan	25-Sep	Not Finalized
	Timor-Leste	Training - Selected Topics in Central Banking for Banco Central de Timor-Leste	Nield	25-Sep	Not Finalized
<b>Revenue Administration</b>	Cook Islands	Introduction to Medium Term Revenue Strategy (MTRS)	Williams/ Story/ Koukpaizan	24-Aug	In Progress
	Cook Islands	Progress review of Collections, E-Filing and Payments	Field	25-Mar	HQ Review
	Fiji	Develop Digital Strategy	Lewis	24-Jul	In Progress
	Fiji	Develop Taxpayer Analysis Framework	Mitchell	Jan-Feb 25	In Progress
	Fiji	TADAT Follow-up and CD Planning	Koukpaizan	25-Dec	13-Jan-26
	Kiribati	VAT Reform	Goli	May-Jun 25	In Progress
	Marshall Islands	MICT Implementation Support (HLS)	McAlister	25-May	9-Feb-26
	Nauru	Progress Review and Digitalization Options	McAlister	24-Mar	In Progress
	Palau	Medium Term Revenue Strategy (MTRS) and Progress Review	McAlister	25-Nov	Report Annexed in HQ AIV Report
	Papua New Guinea	Develop Institutional Learning and Development Framework (HLS)	O'Keefe	24-Sep	19-Feb-26
	Papua New Guinea	Develop Monitoring and Evaluation Capability	Ettridge	24-Sep	In Progress
Papua New Guinea	TADAT Reassessment	McAlister/ Andrew/ Koukpaizan	24-Nov	TADAT Report provided to PNG IRC	

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
	Papua New Guinea	Implement People Performance Management (HLS)	Reardon	Oct 24 – Feb 25	19-Feb-26
	Samoa	Pilot Risk Assessment Team	Mitchell	24-Nov	In Progress
	Samoa	Complex Audit Support	Mitchell	24-Dec	
	Samoa	Compliance Risk Management and Data Analysis	Hamilton	25-Mar	In Progress
	Samoa	Impact Analysis of Tax Processing System	Williams/ McAlister	25-Jul	In Progress
	Samoa	Digital Modernization Preparation	McAlister/ Lewis	25-Sep	Not Finalized
	Samoa	Business Licence Renewal Improvements	Shrosbree	Oct-Nov 25	Not Finalized
	Solomon Islands	Develop Human Resource Capability for Modernization	Lendon	24-Oct	In Progress
	Solomon Islands	Review Reform Progress	McAlister	24-Nov	In Progress
	Solomon Islands	Skills Assessment and Improvement Plan	Lendon	25-Mar	In Progress
	Timor-Leste	VAT Implementation Review	Ledua	Feb-Mar 25	In Progress
	Timor-Leste	Reform Progress and Planning	Williams	25-Jun	In Progress
	Timor-Leste	Strengthen Compliance of VAT Taxpayers	Shrosbree	25-Nov	12-Jan-26
	Tonga	Risk Management – Data and Analytics	Hamilton	25-Feb	HQ Review
	Tonga	Strengthen Audit Capability	Velji	Nov-Dec 25	Not Finalized
	Tuvalu	Compliance Improvement Planning and Management (HLS)	Mitchell	Nov-Dec 25	18-Feb-26
	Tuvalu	Review Reform Progress	Williams	25-Apr	In Progress
	Vanuatu	Tax Policy Review	Koukpaizan	25-Dec	Not Finalized
<b>Government Finance Statistics</b>	Fiji	Compilation of GFS for GG operations - Working towards consolidated general government compilation	McDonagh	25-Dec	In Progress
	Kiribati	Compilation of GFS for GG operations - Developing balance sheet statistics and expanding coverage to non-financial public corporations	Ten Buuren	26-Jan	HQ Review
	Vanuatu	Compilation of GFS for GG operations - Focus on balance sheet data	McDonagh	25-Nov	In Progress
<b>Real Sector Statistics</b>	Fiji	Identify and Assess Data Sources for QNA	Grcman	26-Jan	03-Mar-2026
	FSM	Anonymize BGRT Data	Freeman	25-Dec	2-Feb-26
	Niue	Update GDP	Freeman	Nov-Dec 25	6-Feb-26
	Palau	Update Consumer Price Index	Baran	25-Nov	26-Jan-26

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
	Samoa	Update Consumer Price Index	Graf	25-Nov	03-Mar-26
	Solomon Islands	Update GDP	Grcman	25-Nov	20-Jan-26
	Tokelau	Update GDP	McAllister	Oct-Nov 25	21-Jan-26
	Tuvalu	Compilation of Balance of Payments Statistics	Razi	25-Jan	In Progress
	Vanuatu	Balance of Payments/ International Investment Position (BOP/IIP) - Closing data gaps	Angsupalee	Jan-26	Not Finalized

**NO TAR** – indicates that the mission did not produce a technical assistance report - mission was training based or required a back to office report only.

**HLS** – indicates High Level Summary was shared with Authorities upon mission completion.