



PACIFIC FINANCIAL TECHNICAL ASSISTANCE CENTRE

Newsletter: June 2026

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Vanuatu

HIGHLIGHTS: 2026 PFTAC Steering Committee Meeting

PFTAC's 2026 Steering Committee meeting, chaired by Fiji, brought together member countries, development partners, and IMF representatives to review progress under PFTAC's Phase VI program. In his keynote address, Fiji's Minister for Finance, Hon. Esum Immanuel, highlighted the Pacific's vulnerability to global uncertainty, fiscal pressures, and climate-related shocks, while emphasizing that strong institutions, sound economic management, and sustained reform remain essential to building resilience. Remarks from the IMF's Institute for Capacity Development (ICD) and Asia and Pacific Department (APD) reinforced the importance of tailored capacity development and regional partnerships in supporting member countries. IMF Resident Representative Giovanni Ganelli also provided an update on the regional economic outlook and policy priorities for sustaining growth and resilience.



The Steering Committee reviewed implementation of PFTAC's FY 2026 work program and heard country perspectives on the impact of IMF capacity development, including support to Papua New Guinea's IMF-supported reform program. Discussions highlighted how technical assistance is translating into tangible institutional reforms across the region, including Kiribati's

enactment of a modern Public Finance Management Act, the publication of first annual debt bulletins in Kiribati and Tuvalu, implementation of major tax reforms in the Marshall Islands, and the development of climate-responsive public investment management guidelines in Papua New Guinea. Members also noted continued progress in strengthening macroeconomic forecasting, fiscal statistics, debt management, and climate-informed policymaking across member countries.

Two panel discussions focused on themes central to PFTAC's delivery model. The first panel explored the growing partnership between PFTAC and the IMF's Singapore Regional Training Institute (STI). Drawing on perspectives from STI Director Paul Cashin, Fiji's Reserve Bank, the Central Bank of Solomon Islands, and Singapore's Ministry of Foreign Affairs, the discussion highlighted how integrated training, technical assistance, and peer learning are helping build sustainable institutional capacity across the Pacific. The second panel examined strategies for strengthening domestic revenue mobilization through compliance

risk management, digitalization, and regional collaboration. Contributions from Tuvalu, the Pacific Islands Tax Administrators Association (PITAA), PFTAC, and the IMF Fiscal Affairs Department highlighted the importance of practical, sequenced reforms tailored to the realities of small island administrations.

The meeting concluded with remarks from development partners and observers, who commended PFTAC's strong implementation record, regional partnerships, and focus on delivering measurable outcomes. Members endorsed the FY 2027 workplan and budget, reaffirming their commitment to supporting reforms and building stronger institutions across the Pacific.



FEATURE: Reimagining Design and Monitoring in Pacific Tax Administrations

The Design and Monitoring (D&M) workshop series, delivered jointly by PFTAC and the Pacific Islands Tax Administrators Association (PITAA), transformed monitoring from a largely theoretical concept into a practical management tool for Pacific tax administrations. Moving away from a one-size-fits-all approach, the series adopted a sub-regional format that reflected the differing realities of smaller and larger administrations, creating opportunities for participants to discuss common challenges such as limited staffing, competing priorities, and sustaining reform momentum.



A key innovation was the combination of VITARA's online learning modules with hands-on workshops. Participants developed a shared understanding of D&M concepts before applying them to real-world planning, prioritization, and performance monitoring challenges. Collaboration with the IMF's Creative Lab further introduced user-centred design methods, helping participants view policies and processes through the perspectives of taxpayers, staff, and managers and strengthening their ability to link strategy with implementation.

The workshops also fostered strong peer learning and regional collaboration, with participants highlighting the value of practical exercises, shared experiences, and adaptable tools that could be applied immediately in their own administrations. The success of the series demonstrates how combining digital learning, sub-regional delivery, and user-centred design can make capacity development more relevant and impactful, while providing lessons that are already shaping future workshop design and enhancements to VITARA content.

CD HIGHLIGHTS BY WORK AREA (FEB - APR)

PUBLIC FINANCIAL MANAGEMENT

Kiribati: The mission supported the Ministry of Finance and Economic Development in preparing its Internal Audit Division to implement the requirements of the new Public Finance Management Act, including through training on risk-based audit planning and delivery. It developed a 2026 Risk-Based Annual Audit Plan, prepared key governance documents and draft regulations, and produced audit manuals and tools to support implementation. The mission also helped coordinate development partner support to strengthen the sustainability of internal audit reforms.

Niue: The mission reviewed progress under the Government's PFM Reform Roadmap and identified key fiscal and cash management risks despite advances in financial reporting, legislative reforms, and climate expenditure tagging. Recommendations focused on restoring budget credibility, strengthening fiscal discipline, and improving cash flow management through rolling forecasts and a formal cash management committee.

Papua New Guinea: At the authorities' request, a Public Investment Management Assessment (PIMA) followed up on the 2024 Climate PIMA to evaluate public investment management practices and identify reform priorities. The assessment highlighted opportunities to strengthen capital budgeting, improve the consistency and execution of public investment spending, and enhance project planning, selection, and implementation processes. It also underscored the importance of stronger cash management, reporting, and asset management systems to improve the efficiency and effectiveness of public investment.

Papua New Guinea: The mission developed a Public Investment Management (PIM) regulation to integrate climate considerations into the capital project cycle, ensuring climate risks and vulnerabilities are systematically assessed in investment decisions. The regulation strengthens existing project appraisal processes by introducing risk-based analysis, extending appraisal requirements for major projects, and enhancing oversight by the Department of National Planning and Monitoring.

Papua New Guinea: The mission supported improvements in fiscal reporting by assessing the Chart of Accounts (CoA) and identifying structural weaknesses that affect the quality, timeliness, and consistency of fiscal data. Recommendations focused on redesigning the CoA, strengthening IFMIS controls and governance arrangements, and enhancing staff capacity to improve expenditure management and align reporting with international standards.

Samoa: The mission strengthened fiscal risk management by supporting the identification, analysis, and reporting of fiscal risks and advancing preparations for a comprehensive Fiscal Risk Statement (FRS). The mission enhanced the capacity of the Ministry of Finance and Ministry of Public Enterprises in fiscal risk assessment and macroeconomic risk analysis, improved tools for assessing state-owned enterprise risks, and established a follow-up work program to address remaining gaps.

Samoa: The mission reviewed and diagnosed weaknesses in Samoa's Chart of Accounts (CoA) to unify budget preparation, execution, and reporting within a new financial management information system, recommending expanded CoA segments and improved governance to enhance fiscal data accuracy, reporting automation, and alignment with international standards. Ongoing support is planned for the CoA implementation and related financial processes.

Solomon Islands: The Solomon Islands Government, with PFTAC support, completed a Public Expenditure and Financial Accountability (PEFA) assessment to evaluate public financial management performance across the central government. The assessment highlighted progress in financial management systems and budget processes, while identifying opportunities to strengthen cash management, fiscal reporting, and the integration of medium-term planning into budgeting. The findings provide an evidence-based foundation for advancing ongoing PFM reforms and strengthening fiscal governance. The findings provide an evidence-based foundation for advancing ongoing PFM reforms and strengthening fiscal governance, which will be further developed through a PFA Roadmap mission later in the year.

REVENUE ADMINISTRATION

Fiji: The mission supported the development of a comprehensive enterprise-wide Business Continuity Plan, including preparation of a draft to be finalized by end-July 2026, strengthening FRCS's readiness for future disruptions. It also enhanced the Enterprise Risk Management framework by aligning risk processes with strategic objectives and clarifying organizational responsibilities. A Crisis Management Team structure and operational plans were established to improve continuity, coordination and communication within the organization.

Kiribati: The mission strengthened the Kiribati Tax Division's preparedness for Integrated Revenue Administration System procurement through detailed refinement of key documentation, improving clarity on scope, sequencing, and implementation dependencies. It also enhanced alignment between digitalization efforts and broader tax reforms, while strengthening coordination with development partners and supporting continuity through structured advisor briefing. The assignment also improved country ownership and readiness for the next phase of system modernization.

Kiribati: The mission supported the Kiribati Tax Division in finalizing communication materials and technical guidance for implementing the VAT Amendment Act 2025, while advancing related legislative and regulatory reforms. Coordination with development partners improved alignment between legislative

reforms, RMS upgrade requirements, and administrative support, helping prepare for smoother implementation and stronger voluntary compliance.

Nauru: The mission strengthened Nauru Revenue Office (NRO) audit capability through hands-on support, case reviews, and improved use of data, alongside targeted engagement with small and medium business taxpayers. Outreach sessions with retailers informed immediate compliance actions, while internal workshops translated lessons into practical audit improvements. Key outcomes included stronger risk identification, progress toward structured audit processes through standard operating procedures, and increased emphasis on on-the-job training to address capability gaps.

Nauru: The mission supported NRO's digitalization readiness by assessing practical, right-sized system options suitable for Nauru's microstate context and aligned with the ADB-supported Digitalization Roadmap. It strengthened coordination with development partners and advanced preliminary consideration of Pacific Tax Administration Platform (PTAP), a PITAA-PFTAC initiative as a potential shared regional platform for Pacific microstates. Despite constraints, NRO demonstrated strong ownership, with agreement to participate in the PTAP pilot phase.

Niue: The mission supported Niue Tax and Customs Department's digitalization readiness by contributing structured input to the Digitalization Roadmap, including governance arrangements and options for a core tax administration system suited to Niue's microstate context. The work also advanced preparatory engagement on Pacific Tax Administration Platform (PTAP), with Niue agreeing through PITAA to participate in the pilot phase alongside other microstates.

Palau: The mission developed practical and modern role descriptions and proposed organizational structure options to support the Palau Bureau of Revenue and Taxation (BRT) transition toward digitalization and a stronger performance culture. It equipped leadership with a streamlined performance management approach and a clear communication framework to strengthen implementation and staff alignment.

Palau: The assignment strengthened Palau Bureau of Revenue and Taxation (BRT) capacity to design, implement, and monitor tax administration reforms by equipping leadership and staff with practical skills in planning, project design, and performance monitoring. Key institutional achievements included operationalizing the design and monitoring function through a finalized charter, published corporate strategy, approved annual reporting framework, and new design and oversight mechanisms.

Samoa: The mission provided guidance to strengthen risk-based compliance and support preparation for the Integrated Revenue Administration System integration. Progress has been constrained by delays in establishing critical structures, including the risk assessment team, compliance risk management committee, and updated audit standard operating procedures. Engagement with the new Chief Operating Officer has reinforced commitment to reform, supporting stronger compliance management, more consistent audits, and better use of the Compliance Improvement Plan.

Tonga: The mission focused on strengthening audit effectiveness and standardizing compliance approaches. Reviews of wholesale and retail audits, construction audit plans, and registration processes helped identify opportunities to improve accuracy, oversight, and operational efficiency, while updated training materials strengthened staff capacity. The mission also developed strategies for managing high-risk cases, contributing to stronger audit capability and improved coordination across divisions.

Tuvalu: The mission strengthened the Tuvalu Revenue and Customs Department's digitalization readiness by supporting the Digitalization Roadmap, assessing feasible core tax system options, and improving ICT governance arrangements tailored to Tuvalu's microstate context. It also clarified implementation sequencing by linking digitalization with improvements in administrative processes, data quality, compliance management, and institutional capacity. Tuvalu agreed on Pacific Tax Administration Platform (PTAP) engagement to participate in the pilot phase alongside Nauru and Niue.

Regional: The final sessions of the regional Tax Technical Network strengthened peer learning among Pacific tax administrations on international tax, complex audits, and emerging compliance risks. Eleven participants from six countries engaged in practical discussions on permanent establishment, avoidance structures, transfer pricing, and compliance risk management, sharing approaches relevant to Pacific administrations. The series also formalized PITAA as steward of the Network, supporting the sustainability of regional collaboration and continued knowledge sharing.

MACROECONOMIC PROGRAMMING AND FRAMEWORK

Fiji: The mission upgraded Fiji's Macro-Fiscal Model by incorporating high-frequency data to produce near-term GDP estimates, medium-term forecasts, long-term projections, and a new constant-price GDP series. The enhanced, user-friendly model allows expenditures and revenues to respond endogenously to economic activity and includes a control panel for scenario analysis.

Papua New Guinea: With support from PFTAC and STI, Bank of Papua New Guinea (BPNG) continued to modernize its macro-framework, with a focus on strengthening the FPAS database, expanding nowcasting tools across all sectors, and enhancing the Monetary and Fiscal framework for policy analysis. The mission supported staff during FPAS and MPC preparations, while integrating alternative data sources and improving tools now actively used in regular production cycles.

Progress also included refinements to inflation modeling, stronger analytical capacity through group-based work, and targeted training on monetary policy and exchange rate frameworks to support ongoing policy discussions.

Technical support was also provided to the Department of Treasury through Macroeconomic Programming mission to strengthen the use of the Macroeconomic Projections Tool (MPT), with a particular focus on enhancing capacity for scenario analysis to inform fiscal planning and policy decisions.

Solomon Islands: The final ICD mission concluded a multi-year program that strengthened macroeconomic forecasting and FPAS-based monetary policy analysis at the Central Bank of the Solomon Islands. Responsibility for ongoing support was formally transitioned to PFTAC, helping sustain and embed the reforms.

Tonga: Following the conclusion of ICD's FPAS technical assistance project, the mission transitioned support to PFTAC to help sustain progress in modernizing the NRBT's monetary policy framework. This will continue to strengthen staff capacity, update macroeconomic assessments, and support the continued use and refinement of key forecasting tools, including the QPM, nowcasting models, and data management systems.

PUBLIC DEBT MANAGEMENT

Papua New Guinea: the mission supported Papua New Guinea in establishing an Investor Relations function within the Department of Treasury, in line with domestic market development objectives. The mission focused on defining the institutional setup, including mandate, roles, and coordination within the Securities Execution Branch. It also supported improvements to the Treasury website and development of an Investor Relations Strategy to enhance transparency and investor communication.

Solomon Islands: the mission provided technical assistance to strengthen debt management capacity at the Solomon Islands' Debt Management Office. The mission supported analysis of debt costs and risks, development of borrowing scenarios, and preparation of a medium term debt management strategy for presentation to policymakers. It also introduced the Annual Borrowing Plan toolkit to enhance planning and implementation of the authorities' debt management framework.

Tonga: the mission assessed Tonga's domestic public debt market using the Local Currency Bond Market framework, in support of broader efforts to strengthen debt management and expand domestic financing. While key foundations are in place, including a legal framework and debt strategy, gaps in regular issuance, cash forecasting, and excess liquidity continue to limit market development and monetary policy transmission. The mission proposed a sequenced set of near-term reforms over 6–9 months towards stronger domestic debt market development.

Tonga: the virtual mission supported Tonga in strengthening the regulatory and operational framework for public debt management, with a focus on domestic securities issuance. While the legal basis for issuance exists, the mission identified the need to further clarify institutional roles and coordination between the Ministry of Finance and the NRBT. It developed comprehensive internal operational procedures covering the full issuance process, contributing to improved debt management practices and domestic market development.

Vanuatu: the mission supported renewed engagement on public debt management following recent staff changes, working closely with new officials at the Ministry of Finance and the Reserve Bank. The mission helped assess current practices and strengthen understanding of core debt management functions, including debt recording, reporting, and strategy development. It also supported the identification of priority actions and a clear, sequenced roadmap to rebuild capacity and sustain progress in strengthening debt management frameworks.

FINANCIAL SECTOR SUPERVISION

Fiji: The mission initiated the development of regulatory and supervisory frameworks for credit unions in Fiji, identifying priority regulations required under the Credit Unions Act 2025. It highlighted the need for the Reserve Bank of Fiji to first build a comprehensive understanding of the sector through engagement with industry participants, while advancing key regulatory areas such as licensing, governance, risk management, and capital adequacy. Preliminary drafts in several areas were reviewed, though further consultations with key industry players are expected to strengthen the framework in the coming months.

FSM: The mission supported the Federated States of Micronesia Banking Board (FSMBB) in advancing prudential regulatory reforms by addressing longstanding implementation challenges and reviewing draft prudential standards. Through detailed discussions on core principles and supervisory priorities, the mission promoted a proportional, fit-for-purpose approach to regulation. FSMBB subsequently committed to a phased reform program, beginning with consultations on capital adequacy and governance standards in July 2026, followed by the rollout of credit risk standards.

Marshall Islands: The mission supported the Marshall Islands Monetary Authority (MIMA) in advancing the modernization of its regulatory framework by addressing key implementation bottlenecks identified through earlier PFTAC assistance. It highlighted significant staff capacity constraints and gaps in operational readiness that had slowed legal and regulatory reforms. The mission focused on reviewing priority prudential standards and draft regulatory returns, strengthening staff understanding, and addressing data and implementation challenges to support more effective reform progress.

Tonga: The mission supported the National Reserve Bank of Tonga (NRBT) in strengthening its regulatory and supervisory framework. An on-site assessment identified key constraints, including limited staff capacity, competing responsibilities, and frequent staff rotation. The mission refocused efforts on redrafting priority prudential standards, including credit risk, large exposures, related-party transactions, audit, and fit-and-proper requirements enabling staff to develop improved drafts and laying the groundwork for future regulatory reforms.

GOVERNMENT FINANCE STATISTICS

FSM: The mission supported the Division of Statistics in strengthening the compilation and dissemination of government finance statistics (GFS) and public sector debt statistics (PSDS). The mission updated compilation procedures for key public sector entities and supported the development of GFS mappings to facilitate more automated reporting through the new public financial management information system. . Training and methodological support was provided to a new compiler. Recommendations focused on restoring regular GFS and debt data dissemination, strengthening debt reporting practices, and improving institutional arrangements for reporting to IMF–World Bank QPSDS database.

Marshall Islands: The mission supported the Economic Policy, Planning and Statistics Office (EPPSO) in strengthening GFS compilation, including assessing progress, reviewing FMIS use, and aligning the chart of accounts with *GFSM 2014*. While progress on chart of accounts reforms has been made, capacity constraints, particularly reliance on a single compiler have limited sustained GFS production. The mission streamlined the compilation process using FMIS data to enable quarterly and annual GFS, strengthened documentation to support continuity, and updated GFS series through FY2025 to facilitate dissemination and reporting to the IMF.

Palau: The mission supported the Ministry of Finance in strengthening the compilation and dissemination of government finance statistics (GFS) and public sector debt statistics (PSDS). Progress in GFS compilation stalled due to staff turnover, limited institutional handover, and delays in audited financial statements. The mission re-established core compilation processes, updated institutional coverage and classifications, strengthened staff capacity through hands-on training, and supported improvements in the use of the FMIS for GFS reporting.

REAL SECTOR STATISTICS

Fiji: The mission reviewed Consumer Price Index (CPI) compilation practices at the Fiji Bureau of Statistics (FBOS), delivered refresher training, and identified priority improvements to strengthen CPI quality and reliability. The mission also introduced practical methods to improve index compilation and developed a roadmap for a comprehensive CPI update in 2028, linked to the ongoing Household Income and Expenditure Survey and planned base-price collection activities.

Samoa: The mission mapped the revised business activity survey data to the Supply and Use Tables (SUT) framework and produced a preliminary 2023 SUT. In collaboration with the Samoa Bureau of Statistics, the mission finalized key supporting estimates and introduced significant adjustments to address underlying data limitations.

Solomon Islands: The Solomon Islands National Statistics Office (SINSO) released the 2024 GDP estimates in October 2025, strengthening the availability of updated national accounts data. The November 2025 mission documented the methods used to compile the GDP by production and expenditure estimates and identified areas that needed to be addressed. This mission discussed the data issues with SINSO management which had also been discussed with the Solomon Islands Central Bank. The mission also developed a draft plan for rebasing the national accounts.

Tuvalu: The mission assisted the Tuvalu Central Statistics Division (CSD) to strengthen source data quality, support preparations for the planned 2025 GDP update in June 2026 and advance the transition from calendar-year to June-year compilation. Agreements were secured with the Inland Revenue Department and the Tuvalu National Provident Fund to provide data on both calendar- and June-year bases, while CSD received a detailed list of additional data requirements to support the transition. The mission also outlined implementation options and discussed the broader macro-statistical implications with the Secretary of Finance.

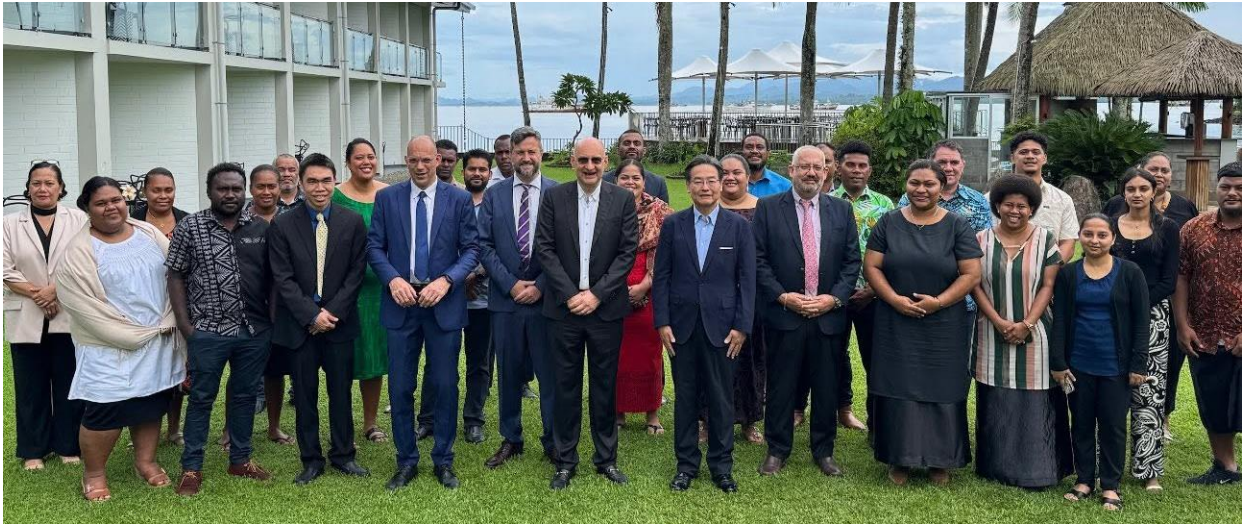
REGIONAL WORKSHOPS

Building Climate Policy Capacity Across the Pacific: PFTAC, the IMF’s Singapore Regional Training Institute (STI) and the Institute for Capacity Development Climate Institute (ICD) delivered the second regional **Course on the Macroeconomics of Climate** in Suva, Fiji, from March 2–13, 2026.

The course brought together 25 officials from nine Pacific Island countries to strengthen their understanding of the macroeconomic impacts of climate change and the policy tools available to support mitigation, adaptation, and resilience-building.

Participants benefited from a combination of lectures, practical workshops, and group exercises, including presentations assessing climate policy challenges and opportunities across a range of countries. Specialized sessions on green public financial management and infrastructure asset registers further highlighted the importance of integrating climate considerations into fiscal and macroeconomic policymaking.

Feedback underscored the growing demand for practical climate policy skills in the Pacific. Participants reported that the knowledge gained would support policy analysis, macroeconomic forecasting, and budgeting decisions, particularly in areas related to climate adaptation financing and disaster resilience.



Building a Regional Community of Practice in Forecasting and Nowcasting:

PFTAC and the IMF's Singapore Regional Training Institute (STI) launched the inaugural ***Cohort Training Program in Forecasting and Nowcasting*** for Pacific Island countries, bringing together 33 officials from eight member countries for the first phase of a two-part program.

Designed for the Pacific context, the course combined tailored lectures, hands-on workshops, and country case studies to strengthen forecasting and nowcasting skills while fostering a regional community of practice among macroeconomic officials.



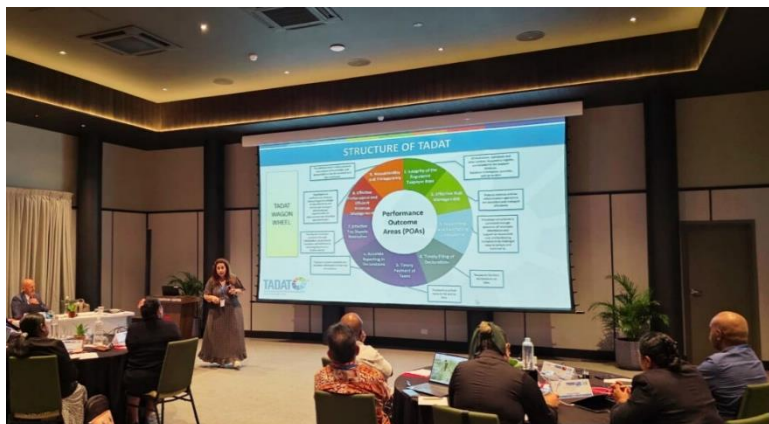
New case studies based on Fiji and Solomon Islands were developed to reflect Pacific economic structures and policy challenges, while five peer-learning sessions enabled participants to share experiences on forecasting, policy communication, data gaps, and macroeconomic framework development. These exchanges emerged as one of the most valued aspects of the course.

Beyond technical skills, the program emphasized collaboration and relationship-building among participants who will continue their learning journey together during the second phase of the program in Singapore in September 2026.

OUTREACH

Strengthening Tax Administration Through Regional Good Practices:

PFTAC Revenue Administration advisors contributed to PITAA's ***TADAT Good Practices Training*** held in Nadi, Fiji, which brought together senior tax officials from 13 Pacific Island countries to strengthen tax administration performance and reform readiness. Delivered in collaboration with the IMF, the TADAT



Secretariat, and supported by Australia's Department of Foreign Affairs and Trade (DFAT), the workshop focused on practical approaches to compliance management, risk-based administration, and transparency using the updated TADAT Field Guide 2025. The event also provided a valuable platform for peer learning and knowledge exchange, helping administrations identify priorities for improving governance, accountability, and revenue outcomes.

Advancing Customs Risk Management Across the Pacific: PFTAC partnered with the IMF Fiscal Affairs Department (FAD) and the Oceania Customs Organization (OCO) to deliver a regional workshop on ***Customs Risk Management*** for 18 officials from 14 Pacific Island countries and territories. The workshop strengthened participants' understanding of risk-based customs controls, governance arrangements, and compliance management approaches suited to small island administrations, including the practical use of the ASYCUDAWorld selectivity module. Through country presentations and interactive group exercises, participants developed risk profiles and targeting criteria tailored to their own operating environments, while the launch of follow-up IMF mentoring sessions will help sustain implementation and build longer-term regional capacity in customs risk management.

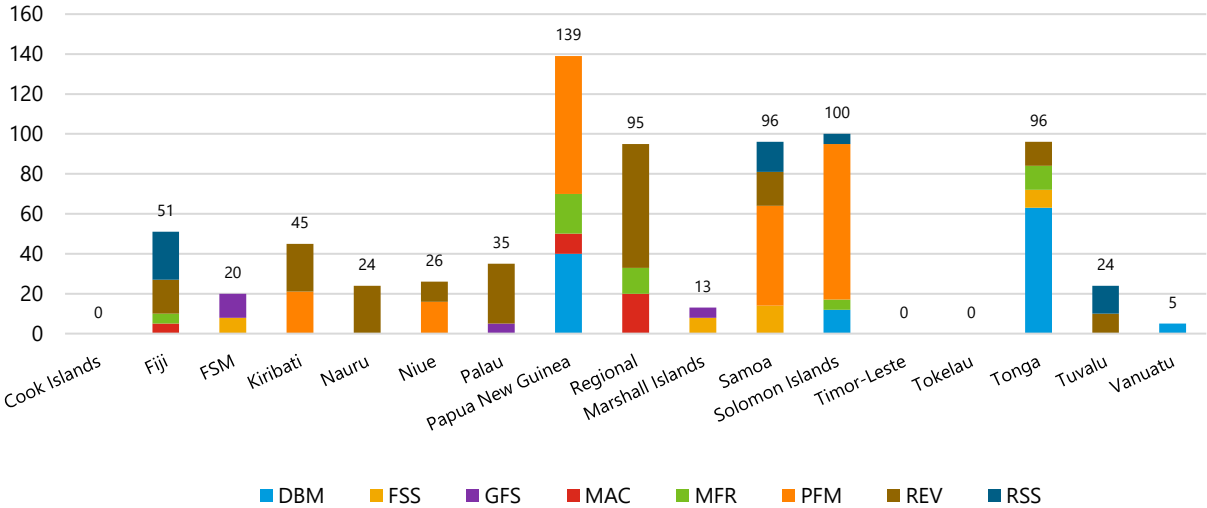
Strengthening Monetary Policy Implementation in the Pacific: PFTAC also supported a regional workshop on ***Monetary Policy Implementation***, organized by the IMF's Monetary and Capital Markets Department (MCM) in Suva, Fiji. Bringing together officials from Pacific central banks, the workshop strengthened understanding of monetary policy operations, liquidity management, forecasting, and policy communication in small open economies. Through technical sessions, peer learning, and practical discussions, participants shared experiences on recent reforms and common challenges, helping to strengthen institutional capacity and regional collaboration in central bank operations.

SUMMARY OF PFTAC ACTIVITIES

FY 2026 Q4 Execution. During the last quarter (February – April 2026), 44 technical assistance activities (TA) and 4 regional events were delivered over 769 TA days. A total of 14 countries benefited from capacity development support during Q4. Papua New Guinea, Solomon Islands, Samoa and Tonga were the top four beneficiaries. Support ranged from strengthening fiscal frameworks, investment management, and macroeconomic analysis to advancing financial sector legislation, audit and supervisory capacity, national accounts compilation, and domestic debt market development.

Workshops and Regional Activities. Regional workshops during the quarter focused on several macro-critical policy areas, including the macroeconomics of climate change, forecasting and nowcasting, tax administration, customs risk management, and monetary policy implementation. Delivered in partnership with IMF departments and regional organizations, the programs combined technical training with peer learning to strengthen countries’ capacity in climate resilience, economic forecasting, revenue mobilization, trade facilitation, and central bank operations. The workshops also promoted the exchange of practical experiences among Pacific officials, helping countries address common challenges and advance reforms through regional collaboration.

769 MISSION DAYS DELIVERED IN FY26/Q4 - BY COUNTRY

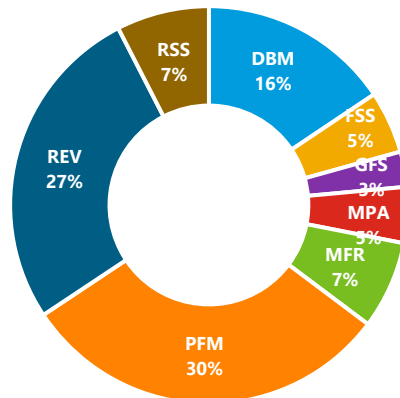


ANNEX

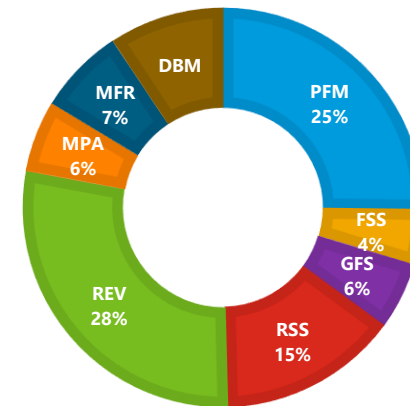
PROGRAM OUTTURN UPDATE

PROGRAM	Q4 OUTTURN (FEB-APR)				OUTTURN AS AT Q4 (APR)				OUTTURN AS AT Q4 (APR) - PERCENT			
	LTX	STX	Total	Missions	LTX	STX	Total	Missions	LTX	STX	Total	Missions
PUBLIC FINANCIAL MANAGEMENT	86	148	234	8	231	321	552	20	87%	93%	90%	100%
FINANCIAL SECTOR SUPERVISION	25	14	39	5	72	25	97	13	78%	23%	49%	76%
GOVERNMENT FINANCE STATISTICS	22	0	22	3	88	32	120	13	100%	100%	100%	100%
REAL SECTOR STATISTICS	12	46	58	5	55	263	318	23	71%	92%	88%	88%
REVENUE ADMINISTRATION	63	143	206	15	179	442	621	46	104%	93%	96%	96%
MACROECONOMIC PROGRAMMING AND ANALYSIS	35	0	35	2	103	24	127	8	92%	100%	93%	89%
MACROECONOMIC FRAMEWORKS	55	0	55	5	153	0	153	13	102%	-	102%	100%
DEBT MANAGEMENT	37	83	120	5	90	114	204	14	120%	81%	95%	93%
TOTAL	335	434	769	48	971	1221	2192	150	94%	87%	90%	93%

FY26/ Q4: JAN - APR 2026
769 MISSION DAYS BY PROGRAM



FY26/ Q4: MAY - APR 2026
2192 MISSION DAYS BY PROGRAM



FY2027 Q1: PLAN (MAY - JUL)

MAY

Country	Program	Description	Advisor/s	Dates
Cook Islands	FSS	Risk Based Supervision Implementation	LTX - Arango STX - TBC	May 25 - 29
	REV	Desk Review of reform progress, check-in with authorities (remote)	LTX - Koukpaizan	May 1 - Apr 30
	REV	Developing Change Management	LTX - Koukpaizan STX - Vesperman	May 11 - 22
Fiji	PFM	Strengthening Internal Audit Support	LTX - Owen STX - Murray	May 18 - 29
	REV	Desk Review of reform progress, check-in with authorities (remote)	LTX - Koukpaizan	May 1 - Apr 30
	REV	HQ led Review & Capacity Building for Risk and Governance Team	LTX - Koukpaizan	May 11 - 17
FSM	REV	Desk Review of reform progress, check-in with authorities (remote)	LTX - Koukpaizan	May 1 - Apr 30
Kiribati	REV	Mutual Administrative Assistance in Tax Matters (MACC) Accession Analysis and Digitalization (remote)	LTX - McAlister	May 1 - Oct 30
	RSS	Assess data sources (VAT Data and HIES)	LTX - Grcman	May 26 - Jun 4
	RSS	Updating Consumer Price Index (CPI)	STX - Baran	May 18 - 28
Marshall Islands	PFM	Strengthen Climate Public Investment Management	LTX - Tandberg	May 18 - 22
	REV	Tax Reform and Modernization Support (remote)	LTX - McAlister	May 1 - Oct 30

Country	Program	Description	Advisor/s	Dates
	REV	Organization Structure and Transition (remote)	STX - TBC	May 18 - Aug 14
	REV	HQ Review and Support	LTX - Koukpaizan LTX - McAlister	May 25 - 29
Nauru	REV	Organizational ICT Infrastructure Upgrade – Small State Tax System (remote)	LTX - McAlister	May 1 - Oct 30
	RSS	Update GDP	STX - McAllister	May 7 - 18
Niue	REV	Organizational ICT Infrastructure Upgrade – Small State Tax System (remote)	LTX - McAlister	May 1 - Oct 30
Palau	PFM	Strengthen Climate Public Investment Management	LTX - Tandberg	May 25 - 29
	REV	Modernization of ICT Infrastructure and Digitalization (remote)	LTX - McAlister	May 1 - Oct 30
	REV	Customized Diagnostics and TADAT Training	LTX - McAlister LTX - Koukpaizan	May 24 - 31
	RSS	Updating Consumer Price Index (CPI)	STX - Baran	May 6 - 15
Papua New Guinea	MFR	Nowcasting/ Forecasting with Bank of Papua New (remote)	LTX - Karapetyan	May 11 - 15
	PFM	Review of Bank Reconciliation	LTX - O'Grady STX - Silins	May 4 - 15
Regional	MPA	OT26.19 - Executive Level Course on Macroeconomic Policy Communication for Central Banks STI-PFTAC	LTX - Beaumont	May 21 - 22
Samoa	REV	Digitalization (IRAS) Desk Support (remote)	LTX - McAlister	May 1 - Oct 30

Country	Program	Description	Advisor/s	Dates
Solomon Islands	MPA	Macro-Fiscal Modeling - Follow-up	LTX - Beaumont	May 25 - Jun 5
	REV	Strengthening the Taxpayer Service Framework (hybrid)	STX - Lendon	May 11 - 22
Timor-Leste	GFS	Compilation of GFS for GG operations	LTX - McDonagh	May 25 - Jun 5
	REV	Desk Review of reform progress, check-in with authorities (remote)	LTX - Koukpaizan	May 1 - Apr 30
Tonga	MFR	Macroeconomic Frameworks - with Reserve Bank of Tonga	LTX - Karapetyan	Apr 27 - May 8
	REV	Accession to Convention on Mutual Administrative Assistance in Tax Matters (MACC) (remote)	LTX - McAlister	May 1 - Oct 30
	REV	Organizational ICT Infrastructure Upgrade – Business Case & Policy	STX - Matthew	May 11 - 15
	REV	IRAS Replacement & Digitalization Procurement Support	LTX - McAlister	May 11 - 15
Tuvalu	PFM	Strengthen Internal Audit Support	STX - TBC	May 18 - 29
	REV	Organizational ICT Infrastructure Upgrade – Small State Tax System (remote)	LTX - McAlister	May 1 - Oct 30
Vanuatu	PFM	Strengthen Medium Term Expenditure Framework (MTEF)	LTX - Owen LTX - Tandberg STX - Bowen	May 4 - 15
	REV	Desk Review of reform progress, check-in with authorities (remote)	LTX - Koukpaizan	May 1 - Apr 30

JUNE

Country	Program	Description	Advisor/s	Dates
Cook Islands	REV	Support Digitalization - Options and Planning	LTX - McAlister	Jun 22 - Jul 3
Fiji	FSS	Development of Prudential Guidelines for Credit Unions	LTX - Arango STX - TBC	Jun 8 - 12
	PFM	Strengthen Medium Term Expenditure Framework (MTEF)	LTX – Owen STX - Bowen	Jun 8 - 19
	REV	Cleansing Taxpayer Register	STX - TBC	Jun 8 - 19
FSM	PFM	Strengthen Climate Public Investment Management	LTX – Tandberg STX - Du Preez	Jun 1 - 12
Kiribati	REV	Digitalization Support	LTX - McAlister	Jun 9 - 14
Marshall Islands	MPA	Provide Macro-Fiscal Support	STX - Crooke	Jun 8 - 19
	REV	HQ Tax Administration Reform (Design & Monitoring)	STX - TBC	Jun 15 - 26
	REV	Strengthening Registration, Filing and Payment	STX - TBC	Jun 8 - 19
Nauru	REV	Review Digitalization Progress	LTX - McAlister	Jun 16 - 18
Papua New Guinea	PFM	Strengthen Reporting of Fiscal Risks	LTX - O'Grady STX - Crooke	Jun 15 - 26
Regional	DBM	Webinar on Debt Reporting and Analytical Tool (remote)	STX - Vilanova STX - TBC	Jun 4

Country	Program	Description	Advisor/s	Dates
	DBM	Webinar on Debt Procedures (remote)	STX - Vilanova STX - TBC	Jun 5
Samoa	GFS	Compilation of GFS for GG operations - Continued development of GFS outputs	LTX - McDonagh	Jun 22 - Jul 3
Solomon Islands	PFM	Develop PFM Roadmap	LTX - Owen STX - Kauffmann	Jun 1 - 5
Timor-Leste	MFR	Macroeconomic Frameworks - Scoping Mission with Banco Central de Timor-Leste	LTX - Karapetyan	Jun 22 - 26
	REV	Scoping Visit	LTX - Koukpaizan	Jun 22 - 25
Tonga	FSS	Risk Based Supervision Implementation	LTX - Arango STX - TBC	Jun 29 - Jul 3
	MPA	Provide Follow-up Support on Macro-Fiscal Modeling	LTX - TBC	Jun 22 - Jul 3
	RSS	Update GDP	LTX - Grcman STX - McAllister	Jun 6 - 16
Tuvalu	RSS	Update GDP	STX - Andrews	Jun 8 - 18
Vanuatu	FSS	Development of Prudential Standards	LTX - Arango STX - TBC	Jun 8 - 19

JULY

Country	Program	Description	Advisor/s	Dates
Cook Islands	GFS	Compilation of GFS for GG operations - Strengthening data analysis and building quality assurance	LTX - McDonagh	Jul 20 - 31
	REV	Strengthening Audit Capability	LTX - Koukpaizan	Jul 6 - 17
Fiji	MFR	Macroeconomics Frameworks Training with Reserve Bank of Fiji	LTX - Karapetyan	Jul 6 - 10
	RSS	Compile Balance of Payments (BOP) and International Investment Position (IIP) Statistics	STX - Borys	Jul 20 - 31
Kiribati	DBM	Improve procedures for debt recording and reporting (remote)	LTX - Vilanova STX - TBC	Jul 6 - 17
	FSS	Development of Prudential Standards and Returns	LTX - Arango	Jul 13 - 17
	MPA	Provide Macro-Fiscal Support - Oil Price Shock Modeling	LTX - TBC	Jul 13 - 24
	PFM	Develop Financial Regulations	STX - TBC	Jul 29 - Aug 10
	REV	Managing Risk (Four Pillars) (hybrid)	STX - Shrosbree	Jul 13 - 21
	REV	Strengthen Voluntary Compliance (hybrid)	STX - Goli	Jul 6 - Sep 30
Marshall Islands	FSS	Implementation of Risk Based Supervision	LTX - Arango STX - TBC	Jul 27 - 31
Nauru	DBM	Improve procedures for debt recording and reporting (remote)	LTX - Vilanova STX - TBC	Jul 20 - 31
Niue	PFM	Review and Strengthen Cash Flow Forecasting	LTX - Owen STX - Neves	Jul 6 - 10

Country	Program	Description	Advisor/s	Dates
	REV	Provide Core Tax Training (Four pillars)	STX - Ravono	Jul 13 - 24
Palau	DBM	Improve procedures for debt recording and reporting (hybrid)	LTX - Vilanova STX - TBC	Jul 13 - 18
	PFM	Improve Budget Documentation: Budget Book	LTX - Sean STX - TBC	Jul 6 - 17
	REV	PGST Reform, Risk assessment and Improving Compliance	STX - Andrews	Jul 13 - 28
Regional	REV	Workshop on Risk Assessment and Management	LTX - Koukpaizan LTX - McAlister	Jul 6 - 10
Samoa	MFR	Forecasting and Nowcasting - QPM Extensions with Central Bank of Samoa	LTX - Karapetyan	Jul 27 - Aug 7
	PFM	Strengthening Financial Reporting	LTX - O'Grady STX - TBC	Jul 27 - Aug 7
	REV	Provide Digitalization Procurement Support	STX - Lewis	Jul 13 - 17
Solomon Islands	REV	Taxpayer Education - Registration (hybrid)	STX - Lendon	Jul 27 - 31
Tonga	PFM	Strengthen Medium Term Expenditure Framework (MTEF)	LTX - Owen STX - Brown STX - Neves	Jul 27 - Aug 7
Tuvalu	PFM	Strengthening Medium Term Budget Framework (MTBF)	LTX - O'Grady	Jul 13 - 24
	REV	DRM and Digitalization Planning	LTX - McAlister	Jul 20 - 24
Vanuatu	REV	Develop RMS Replacement Plan	LTX - Koukpaizan	Jul 6 - 17
	RSS	Update GDP and QNA Development	STX - Seneviratne	Jul 20 - 31

FY2026 Q4: OUTTURN (FEB - APR)

FEBRUARY

Country	Program	Description	Advisor/s	Dates
Niue	PFM	Provide PFM Support - Assess current PFM practices and processes	LTX - Owen STX - Kauffmann	Feb 16 - 20
Palau	REV	Strengthen organizational structure - develop new organization position descriptions (Hybrid)	LTX - Williams	Feb 16 - 20
	REV	Upskilling Design and Monitoring Capability (Hybrid)	STX - Vivian	Feb 16 - 20
Papua New Guinea	MFR/ MPA	Financial Programming	LTX - Karapetyan LTX - Beaumont STI - Claus	Feb 12 - 20
	MFR	Macroeconomic Frameworks	LTX - Karapetyan STI - Claus	Feb 2 - 11
	PFM	Conduct Public Investment Management Assessment (PIMA)	LTX - O'Grady HQX - Welham/ Seeds/ Le Manchec/ Koh	Feb 2 - 13
	PFM	Develop Climate PIM Guidelines	LTX - Tandberg STX - Javed STX - Seeds	Feb 14 - 24
Regional	REV	Regional Workshop - Building Design & Monitoring Capability (North) (Held in Palau)	LTX - Koukpaizan STX - Vivian STX - Williams STX - Meshulam	Feb 9 - 13

Country	Program	Description	Advisor/s	Dates
Samoa	PFM	Extending the use of fiscal risk tools	STX - Crooke	Feb 2 - 13
	REV	Review of Tax Audit Progress	STX - Andrews	Feb 23 - Mar 6
Solomon Islands	MFR	Macroeconomic Frameworks	LTX - Karapetyan	Feb 23 - 27
Tonga	DBM	Local currency bond market development Diagnostic Mission	LTX - Vilanova STX - Katz STX - Northfield Jr.	Feb 9 - 20
	FSS	Review of Prudential Standards for Banks- Audit Arrangements and Fit and Proper Policies	LTX - Arango	Feb 4 - 13
	REV	Strengthening Audit Capability	STX - Velji	Feb 16 - 25

MARCH

Country	Program	Description	Advisor/s	Dates
Fiji	FSS	Development of Prudential Standards for Credit Union	LTX – Arango	Mar 18 - 26
	REV	Review Business Continuity Planning (remote)	LTX- Koukpaizan STX - Shrosbree	Mar 16 - 27
FSM	FSS	Training in Financial Risk Analysis of Banks	LTX - Arango	Mar 16 - 20
	GFS	Compilation of GFS for GG operations - Continued development of GFS outputs	LTX - McDonagh	Mar 2 - 13
Marshall Islands	FSS	Follow-up on Implementation of Prudential Standards on Banking	LTX - Arango	Mar 30 - Apr 3
Palau	GFS	Compilation of GFS for GG operations	LTX - McDonagh	Mar 23 - 27
Papua New Guinea	PFM	Chart of Accounts Review	LTX - O'Grady STX - Cooper	Mar 16 - 20 Mar 9 - 20
Regional	MPA	OT26.02 - Macroeconomics of Climate Course (Held in Suva, Fiji)	LTX - Beaumont	Mar 2 - 13
	MPA/ MFR	OT26.03 - Cohort Training in Forecasting and Nowcasting (Held in Nadi, Fiji)	LTX - Beaumont LTX - Karapetyan	Mar 16 - 27
	REV	Regional Workshop - Building Design & Monitoring Capability (Held in Suva, Fiji)	LTX - Williams STX - Vivian	Mar 16 - 20
Samoa	RSS	2023 SUT and Rebased GDP	STX - Abbasi	Mar 2 - 13
Solomon Islands	DBM	Medium-Term Debt Management Strategy Development and Implementation	LTX - Vilanova STX - Katcharava STX - Northfield Jr.	Mar 16 - 27

Country	Program	Description	Advisor/s	Dates
	PFM	Conduct a PEFA Assessment	LTX - Tandberg/ Owen/ O'Grady/ STX - Bowen/ Kauffmann/ Brown	Mar 23 - Apr 1
	RSS	Compilation of Annual National Accounts (ANA)	LTX - Grcman	Mar 9 - 13
Tonga	DBM	Development of Procedures for Issuing Government Domestic Securities	STX - Robinson	Mar 2 - 11
Tuvalu	RSS	National Accounts - Convert to Fiscal Year	LTX - Grcman STX - Andrews	Mar 2 - 13 Mar 3 - 4

APRIL

Country	Program	Description	Advisor/s	Dates
Fiji	MPA	Macro-Fiscal Modeling	LTX - Beaumont	Apr 13 - 17
	RSS	Updating Consumer Price Index	STX - Jenkins	Apr 13 - 24
Kiribati	PFM	Strengthen Internal Audit Function	STX - Prcevich	Apr 10 - 24
Marshall Islands	GFS	Expanding coverage to general government operations - Establish high-frequency compilation of aggregate data	LTX - McDonagh	Apr 20 - 24
Nauru	REV	Develop Compliance Improvement Strategy (CIS) for SME (Hybrid)	STX - Ledua	Apr 13 - 17
Papua New Guinea	DBM	Investor Relations	LTX - Vilanova STX - Perez	Apr 27 – May 7
Regional	REV	Regional Workshop - TADAT Field Guide 2025 Awareness Training (Hosted by PITAA in Nadi, Fiji)	LTX - McAlister LTX - Koukpaizan	Apr 20 - 24
	REV	OCO Customs Regional Workshop (Hosted by OCO in Nadi, Fiji)	LTX - McAlister LTX - Koukpaizan	Apr 20 - 24
Samoa	PFM	Chart of Accounts	LTX - O'Grady STX - Higgins	Apr 9 - 21
Tonga	MFR	Macroeconomic Frameworks	LTX - Karapetyan	Apr 27 - May 8
Vanuatu	DBM	Debt Management Assessment	LTX - Vilanova	Apr 20 - 23

ACTIVITIES IN PROGRESS

Country	Program	Description	Advisor/s	Dates	Completion Status
Kiribati	Revenue	Support Implementation of Tax reforms and Digitalization	LTX - McAlister	Sep 8 - Apr 30 (10 days)	Completed
Kiribati	Revenue	Value Added Tax (VAT), Revenue Administration Act (RAA) and Income Tax Act (ITA) Change Implementation Support (remote)	STX - Goli	Oct 20 - Apr 30 (14 days)	Completed
Nauru	Revenue	Support Digitalization – Improve ICT Strategy and System	LTX - McAlister	Jul 7 - Apr 30 (10 days)	Completed
Niue	Revenue	Develop Digitalization Roadmap (remote)	LTX - McAlister	Jun 3 - Apr 30 (10 days)	Completed
Samoa	FSS	Review of Samoa Financial Institutions Act (remote)	STX - Tutsch	Jul 30 - Apr 30 (7 days)	Completed
Samoa	FSS	Review of Draft Insurance Legislation (remote)	STX - van den Broeke	Jul 30 - Apr 30 (7 days)	Completed
Tuvalu	Revenue	Digitalization Core Tax admin System (remote)	LTX - McAlister	May 5 - Apr 30 (10 days)	Completed
Regional	Revenue	Webinar - Tax Technical Network (3)	STX - Mitchell	Jan 26 – Mar 6 (5 days)	Completed

FY2026 Q4: REGIONAL EVENTS

TA Sector	Description	Location	Advisor	Mission Days	Participants		Dates
					F	M	
Macroeconomic Programming and Analysis	OT26.02 - Macroeconomics of Climate Course	Suva, Fiji	LTX – Beaumont	10	12	13	Mar 2 - 13
Macroeconomic Frameworks	OT26.03 - Cohort Training in Forecasting and Nowcasting	Nadi, Fiji	LTX – Beaumont LTX – Karapetyan	10	16	17	Mar 16 – 27
Revenue Administration	Sub-regional Workshop on Building Design & Monitoring Capability	Koror, Palau	LTX - Koukpaizan STX - Vivian STX - Williams STX - Meshulam	5	9	9	Feb 9 – 13
Revenue Administration	Sub-regional Workshop on Building Design & Monitoring Capability	Suva, Fiji	LTX - Williams STX - Vivian	5	8	7	Mar 16 – 20

TA Sector	Description	Location	Attended By:	Mission Days	Month
Public Debt Management	Monetary Policy Implementation Workshop	Suva, Fiji	Co-Funded by PFTAC Debt Management Program	5	Feb 23 – 27
Revenue Administration	Workshop - TADAT Field Guide 2025 Awareness Training	Nadi, Fiji	LTX - McAlister LTX - Koukpaizan	5	Apr 20 – 24
Revenue Administration	OCO Customs Regional Workshop	Nadi, Fiji	LTX - McAlister LTX - Koukpaizan	5	Apr 20 – 24

TA REPORTS TRANSMITTAL STATUS

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
Public Financial Management	Fiji	Chart of Accounts COGOG Mapping	Seeds	Nov-24	20-Mar-2026
	Fiji	Develop PFM Roadmap	Tandberg/ Higgins/ Seeds	Oct-25	Pending Authority Feedback
	FSM	Develop Medium-Term Budget Framework	Tandberg	Jan-26	Not Finalized
	Kiribati	Finalize PFM Act	Sok	Feb-25	29-Feb-2026
	Kiribati	Finalize PFM Act	Sok	May-25	Not Finalized
	Kiribati	Strengthen Internal Audit Function	Prcevich	Apr-26	Not Finalized
	Kiribati	Strengthening in-year reporting	Seeds/ O'Grady	Jan-26	Not Finalized
	Kiribati	Strengthen Internal Audit Function	Prcevich	Apr-26	Not Finalized
	Niue	Finalize PFM Act	Lavea/ Sok	Mar-25	Finalized
	Niue	Provide PFM Support - Assess current PFM practices and processes	Owen/ Kauffmann	Feb-26	03-Jun-2026
	Palau	Strengthening Green PFM Practices	Seeds/ Petrie/ Kauffmann/ Aydin	Mar-Apr 25	In Progress – to be transmitted by HQ
	Papua New Guinea	Conduct Public Investment Management Assessment (PIMA)	O'Grady/ Welham/ Seeds/ Le Manchec/ Koh	Feb-26	Not Finalized
	Papua New Guinea	Develop Climate PIM Guidelines	Tandberg/ Javed/ Seeds	Feb-26	0-May-2026
	Papua New Guinea	Chart of Accounts Review	O'Grady/ Cooper	Mar-26	Not Finalized
	Samoa	Extending the use of fiscal risk tools	Crooke	Feb-26	Not Finalized
	Samoa	Chart of Accounts	O'Grady/ Higgins	Apr-26	Not Finalized
	Solomon Islands	PEFA Readiness Assessment	Owen/ Tandberg	Nov-25	No TAR – Actions provided in closing meeting
Solomon Islands	Conduct a PEFA Assessment	Tandberg/ Owen/ O'Grady/ Bowen/ Kauffmann/ Brown	Mar-26	Not Finalized	

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
	Tonga	Strengthen Medium Term Fiscal Framework (MTFF)	O'Grady/ Tandberg/ Crooke/ Queyranne	Dec-25	Not Finalized
	Tuvalu	Strengthening Budget Process	O'Grady/ Tandberg	Oct-25	Not Finalized
	Vanuatu	Develop PFM Roadmap	Owen/ Seeds	Oct-25	Pending Authority Feedback
Financial Sector Supervision	Cook Islands	Basel III Standardized Approaches for Measurement of Various Risks	Kumar/ Fiennes	Nov-23	HQ Review
	Cook Islands	Upgrade Capital Adequacy Regulation - Preparation of Quantitative Impact Analysis	Arango	Oct-25	Not Finalized
	Cook Islands	Review of Bank Risk Rating Model and Implementing NSFR	Kumar	Oct-Nov 24	HQ Review
	Fiji	Training - On-site examination of a bank's cyber risk exposure	Wilson	Jun-23	HQ Review
	Fiji	IFRS 17 Training	Chong Tai-Bell	Mar-25	In Progress
	Fiji	Development of Prudential Standards for Credit Unions	Arango	Mar-26	Not Finalized
	FSM	Training in Financial Risk Analysis of Banks	Arango	Mar-26	Not Finalized
	Kiribati	Training - Fundamentals of Financial Supervision (Roadmap for establishing regulatory and supervisory frameworks)	Arango	Nov-25	Not Finalized
	Marshall Islands	Follow-up on Implementation of Prudential Standards on Banking	Arango	Mar-26	Not Finalized
	Palau	Development of Prudential Standards for Banks	Kumar	Jun-23	In Progress
	Palau	Training - Fundamentals of Supervision (build operational and effective supervisory and regulatory frameworks)	Arango	Nov-25	Not Finalized
	Papua New Guinea	Basel III Approaches and Off-Site Financial Risk Analysis	Kumar/ Fiennes	Sep-Oct 23	HQ Review
	Papua New Guinea	Training – On-site Examination of Cyber Risk Supervision in a Bank	Wilson/ Gaidosch	Aug-24	HQ Review
	Papua New Guinea	Introduction to Pillar 2 and preparing guidelines for banks on ICAAP	Kumar	Feb-25	Pending Authority Feedback
	Samoa	Cyber Security – On-Site Examination	Wilson	Mar-23	HQ Review
	Samoa	Development of a Financial Risk Analysis Framework and Training	Kumar	Mar-Apr 25	HQ Review
Solomon Islands	Implementation of Pillar 2 of Basel Framework	Kumar	May-25	Not Finalized	

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
	Tonga	Review of Prudential Standards for Banks- Audit Arrangements and Fit and Proper Policies	Arango	Feb-26	Not Finalized
	Timor-Leste	Implementation of Capital and Liquidity Regulation and Supervision	Arango	Dec-25	Not Finalized
	Timor-Leste	Diagnostic Mission on Implementation of Basel III Standards and Enhancements to RBS	Kumar/ Fiennes	Mar-25	In Progress
	Tonga	Review of Prudential and Risk Management Standards	Kumar/ De Bie	Aug-Sep 22	In Progress
	Tonga	Training - On-site examination of a bank's cyber risk exposure	Kumar/ Gaidosch	Jun-23	HQ Review
	Tuvalu	Prudential Regulations – Impact Study and Industry Consultation	Kumar	Sep-Oct 22	HQ Review
	Vanuatu	Risk-Based Supervision - Training on Financial Risk Analysis and Review of Bank Risk Model	Kumar	Jul-23	HQ Review
	Vanuatu	Development of Supervisory Manual for Banks	Kumar	Mar-25	Pending Authority Feedback
Debt Management	Kiribati	Develop and implement debt management organizational structure	STX - TBC	Mar-26	Not Finalized
	Palau	Medium-Term Debt Management Strategy Development and Implementation	Horman	Oct-25	Not Finalized
	Papua New Guinea	Investor Relations	Vilanova/ Perez	Apr-26	Not Finalized
	Samoa	Debt Fundamental Training	Vilanova	Oct-25	Not Finalized
	Solomon Islands	Medium-Term Debt Management Strategy Development and Implementation	Vilanova/ Appleby/ Horman	Aug-Sep 24	In Progress
	Solomon Islands	Local Currency Bond Market Development - Diagnostic	Appleby	Aug-25	Not Finalized
	Solomon Islands	Medium-Term Debt Management Strategy Development and Implementation	Vilanova/ Katcharava/ Northfield Jr.	Mar-26	Not Finalized
	Tonga	Local currency bond market development Diagnostic Mission	Vilanova/ Katz/ Northfield Jr.	Feb-26	Not Finalized
	Tonga	Development of Procedures for Issuing Government Domestic Securities	Robinson	Mar-26	Not Finalized
	Tuvalu	Medium-Term Debt Management Strategy Development and Implementation	Vilanova	Aug-25	Not Finalized
	Vanuatu	Debt Management Assessment	Vilanova	Apr-26	Not Finalized

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
Macroeconomic Programming	Cook Islands	Macro-Fiscal Modeling	Beaumont/ Nield	Mar-Apr 24	On Hold pending follow-up mission
	Cook Islands	Macro-Fiscal Modeling	Beaumont	Sep-25	On Hold pending follow-up mission
	Fiji	Macro-Fiscal Modeling	Beaumont	Apr-26	Not Finalized
	Palau	Macro-Fiscal Planning	Beaumont	Mar-25	On Hold pending follow-up mission
	Samoa	Macro-Fiscal Modeling	Beaumont/ Nield	Jun-Jul 25	In Progress
	Solomon Islands	Macro-Fiscal Modeling	Beaumont	Oct-Nov 25	Not Finalized
Macroeconomic Frameworks	Fiji	Macroeconomic Frameworks Training	Karapetyan	Jan-26	Not Finalized
	Papua New Guinea	Macroeconomic Frameworks	Karapetyan	Dec-25	Not Finalized
	Papua New Guinea	Financial Programming	Karapetyan/ Beaumont/ Claus	Feb-26	Not Finalized
	Samoa	Forecasting and Nowcasting	Nield/ Karapetyan	Sep-25	Not Finalized
	Timor-Leste	Training - Selected Topics in Central Banking for Banco Central de Timor-Leste	Nield	Sep-25	Not Finalized
Revenue Administration	Cook Islands	Introduction to Medium Term Revenue Strategy (MTRS)	Williams/ Story/ Koukpaizan	Aug-24	In Progress
	Cook Islands	Progress review of Collections, E-Filing and Payments	Field	Mar-25	HQ Review
	Fiji	Develop Digital Strategy	Lewis	Jul-24	In Progress
	Fiji	Develop Taxpayer Analysis Framework	Mitchell	Jan-Feb 25	In Progress
	Fiji	Review Business Continuity Planning	Koukpaizan/ Shrosbree	Mar-26	Not Finalized
	Kiribati	VAT Reform	Goli	May-Jun 25	In Progress
	Nauru	Develop Compliance Improvement Strategy (CIS) for SME	Ledua	Apr-26	05-Jun-2026
	Palau	Medium Term Revenue Strategy (MTRS) and Progress Review	McAlister	Nov-25	Report Annexed in HQ AIV Report
	Palau	Strengthen organizational structure - develop new organization position descriptions	Williams	Feb-26	27-May-2026
	Palau	Upskilling of Design and Monitoring Capability	Vivian	Feb-26	Not Finalized
Papua New Guinea	Develop Monitoring and Evaluation Capability	Ettridge	Sep-24	In Progress	

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
	Samoa	Pilot Risk Assessment Team	Mitchell	Nov-24	In Progress
	Samoa	Complex Audit Support	Mitchell	Dec-24	
	Samoa	Compliance Risk Management and Data Analysis	Hamilton	Mar-25	In Progress
	Samoa	Impact Analysis of Tax Processing System	Williams/ McAlister	Jul-25	In Progress
	Samoa	Digital Modernization Preparation	McAlister/ Lewis	Sep-25	Not Finalized
	Samoa	Business Licence Renewal Improvements	Shrosbree	Oct-Nov 25	Not Finalized
	Samoa	Review of Tax Audit Progress	Andrews	Feb-26	Not Finalized
	Solomon Islands	Develop Human Resource Capability for Modernization	Lendon	Oct-24	In Progress
	Solomon Islands	Review Reform Progress	McAlister	Nov-24	In Progress
	Solomon Islands	Skills Assessment and Improvement Plan	Lendon	Mar-25	In Progress
	Timor-Leste	VAT Implementation Review	Ledua	Feb-Mar 25	In Progress
	Timor-Leste	Reform Progress and Planning	Williams	Jun-25	In Progress
	Tonga	Risk Management – Data and Analytics	Hamilton	Feb-25	HQ Review
	Tonga	Strengthen Audit Capability	Velji	Nov-Dec 25	Not Finalized
	Tuvalu	Review Reform Progress	Williams	Apr-25	In Progress
	Tonga	Strengthen Audit Capability	Velji	Feb-26	Not Finalized
	Vanuatu	Tax Policy Review	Koukpaizan	Dec-25	Not Finalized
Government Finance Statistics	Fiji	Compilation of GFS for GG operations - Working towards consolidated general government compilation	McDonagh	Dec-25	26-Mar-2026
	FSM	Compilation of GFS for GG operations - Continued development of GFS outputs	McDonagh	Mar-26	12-May-2026
	Kiribati	Compilation of GFS for GG operations - Developing balance sheet statistics and expanding coverage to non-financial public corporations	Ten Buuren	Jan-26	15-Apr-2026
	Marshall Islands	Expanding coverage to general government operations - Establish high-frequency compilation of aggregate data	McDonagh	Apr-26	Not Finalized
	Palau	Compilation of GFS for GG operations	McDonagh	Mar-26	11-May-2026

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
Real Sector Statistics	Vanuatu	Compilation of GFS for GG operations - Focus on balance sheet data	McDonagh	Nov-25	26-Mar-2026
	Fiji	Updating Consumer Price Index	Jenkins	Apr-26	22-May-2026
	Samoa	2023 SUT and Rebasing GDP	Abbasi	Mar-26	28-Apr-2026
	Solomon Islands	Compilation of Annual National Accounts (ANA)	Grcman	Mar-26	09-Apr-2026
	Tuvalu	National Accounts - Convert to Fiscal Year	Grcman/ Andrews	Mar-26	06-May-2026
	Tuvalu	Compilation of Balance of Payments Statistics	Razi	Jan-25	09-Apr-2026
	Vanuatu	Balance of Payments/ International Investment Position (BOP/IIP) - Closing data gaps	Angsupalee	Jan-26	18-May-2026

NO TAR – indicates that the mission did not produce a technical assistance report - mission was training based or required a back to office report only.

HLS – indicates High Level Summary was shared with Authorities upon mission completion.