

IMF – Singapore Regional Training Institute (STI)**Course on Design, Sequencing, and Implementation of Public
Finance Management Reforms (ST13.11)****July 1 – 5, 2013****Reading List****Sequencing**

Allen, Richard, 2009, *The Challenge of Reforming Budgetary Institutions in Developing Countries*, IMF Working Paper 09/96 (Washington: International Monetary Fund).

Diamond, Jack, 2013, *Good Practice Note on Sequencing PFM Reforms*, January, pp. 1 – 43 (Brussels: European Commission and Washington: International Monetary Fund and PEFA Secretariat World Bank).

—————, 2013, *Background Paper 1: Sequencing PFM Reforms*, January, pp. 1 – 156 (Brussels: European Commission and Washington: International Monetary Fund and PEFA Secretariat World Bank).

Schick, Allen, 1998, *Why Most Developing Countries Should Not Try New Zealand Reforms*, World Bank Research Observer, pp.123-131 (Washington).

Tomassi, Daniel, 2013, *Background Paper 2: The Core PFM Functions and PEFA Performance Indicators*, January, pp 1 – 48 (Brussels: European Commission and Washington: International Monetary Fund and PEFA Secretariat World Bank).

Public Expenditure and Financial Accountability (PEFA)

Jena, Pratap Ranjan, 2010, *India: Public Financial Management: Performance Assessment Report*, March 19, pp. 1 – 116 (New Delhi: National Institute of Public Finance and Policy).

PEFA Secretariat World Bank, 2012, *Myanmar: Public Financial Management Performance Report*, March, pp. 1 – 118 (Washington).

—————, 2005, *PEFA Performance Management Framework*, pp. 1–11 (Washington).

The World Bank, 2007, *Indonesia: Public Financial Management Performance Report and Performance Indicators*, World Bank Report No. 42098ID, pp. 1 – 89 (Washington).

Change Management

Diamond, Jack, 2006, *Managing the Reform Process*, Chapter VIII, IMF Occasional Paper No. 245 (Washington: International Monetary Fund).

Fernandez, Sergio and Rainey, Hal G., 2006, *Managing Successful Organizational Change in the Public Sector: An Agenda for Research and Practice*, Journal of Public Administration Review, Vol. 66, No. 2 (March/April).

Medium-term Budgeting

Castro, Ilona and Dorotinsky, Bill, 2008, *Medium-Term Expenditure Frameworks – Demystifying and Unbundling the Concept*.

Oxford Policy Management Review, 2000, *Medium Term Expenditure Frameworks – Panacea or Dangerous Distraction?*, May.

Schiavo-Campo, Salvatore, 2008, *Of Mountains and Molehills: “The” Medium-Term Expenditure Framework*, July, East-West Center and Korea Development Institute. (Honolulu: Hawaii).

Schiavo Campo, Salvatore and Tomassi D., 1999, *Multi-year Expenditure Programming Approaches*, from *Managing Government Expenditure, Chapter 13* (Manila: Asian Development Bank).

Program and Performance Budgeting

Curristine, Teresa and Kim, Sang-In, 2005, *Using Performance Information for Managing and Budgeting: Challenges, Lessons and Opportunities* (Paris: Organization for Economic Co-operation and Development).

Robinson, Marc and Van Eden, Holger., 2007, *The Program Classification of Expenditure*, in *Performance Budgeting* (New York: Palgrave Macmillan).

Schick, Allen, 1966, *The Road to PPB: the Stages of Budget Reform*, Public Administration Review, Vol. 16, No. 4, December, pp. 234-257.